



STATE OF NORTH CAROLINA

Pitt Community College

Request for Proposals #: 115-6173

Lawn & Grounds Maintenance

Date Issued: December 6, 2024

Proposal Opening Date: January 21, 2025

At 2:00 PM ET

Direct all inquiries concerning this IFB to:

Jane Alligood

Director of Purchasing & Contracts

Email: jralligood610@my.pittcc.edu

Phone: 252-493-7641



STATE OF NORTH CAROLINA

Request for Proposal

115-6173

For internal State agency processing, including tabulation of proposals, provide your company's eVP (Electronic Vendor Portal) Number. Pursuant to G.S. 132-1.10(b) this identification number shall not be released to the public. **This page will be removed and shredded, or otherwise kept confidential**, before the procurement file is made available for public inspection.

**This page shall be filled out and returned with your proposal.
Failure to do so may subject your proposal to rejection.**

Vendor Name

Vendor eVP#

Note: For a contract to be awarded to you, your company (you) must be a North Carolina registered vendor in good standing. You must enter the vendor number assigned through eVP (Electronic Vendor Portal). If you do not have a vendor number, register at <https://vendor.ncgov.com/vendor/login>

Electronic responses ONLY will be accepted for this solicitation.



STATE OF NORTH CAROLINA Pitt Community College

Refer <u>ALL</u> Inquiries to: Jane Alligood Director of Purchasing & Contracts E-Mail: jralligood610@my.pittcc.edu	Request for Proposal #: 115-6173
	Proposals will be publicly opened: January 21, 2025 @ 2:00 PM ET
Using Agency: Pitt Community College	Commodity No. and Description: 701115 Plants & Ornamental Trees (formerly 988-52 Landscaping including Design, Fertilizing, Planting, etc)
Requisition No.: N/A	

EXECUTION

In compliance with this Request for Proposals (RFP), and subject to all the conditions herein, the undersigned Vendor offers and agrees to furnish and deliver any or all items upon which prices are bid, at the prices set opposite each item within the time specified herein.

By executing this proposal, the undersigned Vendor understands that false certification is a Class I felony and certifies that:

- this proposal is submitted competitively and without collusion (G.S. 143-54),
- none of its officers, directors, or owners of an unincorporated business entity has been convicted of any violations of Chapter 78A of the General Statutes, the Securities Act of 1933, or the Securities Exchange Act of 1934 (G.S. 143-59.2), and
- it is not an ineligible Vendor as set forth in G.S. 143-59.1.

Furthermore, by executing this proposal, the undersigned certifies to the best of Vendor's knowledge and belief, that:

- it and its principals are not presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from covered transactions by any Federal or State department or agency.

As required by G.S. 143-48.5, the undersigned Vendor certifies that it, and each of its sub-Contractors for any Contract awarded as a result of this RFP, complies with the requirements of Article 2 of Chapter 64 of the NC General Statutes, including the requirement for each employer with more than 25 employees in North Carolina to verify the work authorization of its employees through the federal E-Verify system.

As required by Executive Order 24 (2017), the undersigned vendor certifies will comply with all Federal and State requirements concerning fair employment and that it does not and will not discriminate, harass, or retaliate against any employee in connection with performance of any Contract arising from this solicitation.

G.S. 133-32 and Executive Order 24 (2009) prohibit the offer to, or acceptance by, any State Employee associated with the preparing plans, specifications, estimates for public contracts; or awarding or administering public contracts; or inspecting or supervising delivery of the public contract of any gift from anyone with a contract with PCC, or from any person seeking to do business with PCC. By execution of this response to the RFP, the undersigned certifies, for Vendor's entire organization and its employees or agents, that Vendor is not aware that any such gift has been offered, accepted, or promised by any employees of your organization.

By executing this proposal, Vendor certifies that it has read and agreed to the **INSTRUCTION TO VENDORS** and the **NORTH CAROLINA GENERAL TERMS AND CONDITIONS incorporated herein**. These documents can be accessed from the ATTACHMENTS page within this document.

Failure to execute/sign proposal prior to submittal may render proposal invalid and it MAY BE REJECTED. Late proposals shall not be accepted.

COMPLETE/FORMAL NAME OF VENDOR:		
STREET ADDRESS:	P.O. BOX:	ZIP:
CITY & STATE & ZIP:	TELEPHONE NUMBER:	TOLL FREE TEL. NO:
PRINCIPAL PLACE OF BUSINESS ADDRESS IF DIFFERENT FROM ABOVE (SEE INSTRUCTIONS TO VENDORS ITEM #21):		
PRINT NAME & TITLE OF PERSON SIGNING ON BEHALF OF VENDOR:		FAX NUMBER:
VENDOR'S AUTHORIZED SIGNATURE*:	DATE:	EMAIL:

VALIDITY PERIOD

Offer shall be valid for at least one hundred twenty (120) days from date of bid opening, unless otherwise stated here: _____ days, or if extended by mutual agreement of the parties in writing. Any withdrawal of this offer shall be made in writing, effective upon receipt by the agency issuing this RFP.

ACCEPTANCE OF PROPOSAL

If your proposal is accepted, all provisions of this RFP, along with the written results of any negotiations, shall constitute the written agreement between the parties ("Contract"). The NORTH CAROLINA GENERAL TERMS AND CONDITIONS are incorporated herein and shall apply. Depending upon the Goods or Services being offered, other terms and conditions may apply, as mutually agreed.

FOR STATE USE ONLY: Offer accepted and Contract awarded this _____ day of _____, 20_____, as indicated on

The attached certification, by _____.

(Authorized Representative of Pitt Community College)

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1.0 PURPOSE AND BACKGROUND

The purpose of this Request for Proposals (RFP) is to seek competitive sealed bids from qualified vendors to provide professional lawn and grounds maintenance consisting of, but not limited to, labor, supervision, equipment and supplies as specified herein for Pitt Community College (PCC) at various locations.

Pitt Community College is one of 58 institutions that operates under the North Carolina Community College System. The College is a comprehensive two-year community college offering 72 academic degree programs as well as many occupational and life enrichment courses through its continuing education courses. In 2023, the college's 823 full-time and part-time employees assisted more than 18,000 students with their curriculum and non-curriculum programs. The college also has a STEM focused early college high school located on campus.

As the eighth largest among the 58 community colleges in the North Carolina Community College System, the College serves students from 92 counties. The college's main service area is Pitt County with a population of 175,119.

Located in eastern North Carolina, the college's main campus facilities are located on approximately 300 acres in Winterville, NC. The campus facilities represent traditional Georgian architecture style buildings, classrooms and labs as well as modern buildings with environmentally friendly learning spaces that include new technology and collaborative study areas. Pine trees and crepe myrtle trees, seasonal flowers, green space, and outdoor sculptures adorn the campus. The college also has educational centers located throughout the county in Greenville, Farmville and near Bethel.

Grounds Maintenance will be required at six (6) locations:

1. Main campus - 1986 Pitt Tech Road, Winterville, NC
2. Law Enforcement Training Center (LET) – 2096 Central Park Drive, Winterville, NC
3. Greenville Center – 3107 South Memorial Drive, Greenville, NC
4. Greenville Center Annex – 550 Dexter Street, Greenville, NC
5. PCC Farmville Center – 8880 West Marlboro Road, Farmville, NC
6. Public Safety Training Center (Firing Range) – 2833 Ellen Farm Rd, Bethel, NC

Proposals shall be submitted in accordance with the terms and conditions of this RFP and any addenda issued hereto.

The intent of this solicitation is to award an Agency Contract.

1.1 CONTRACT TERM

The Contract shall have an initial term of three (3) years, beginning on the date of final Contract execution (the "Effective Date") or April 1, 2025, whichever is later.

At the end of the Contract's initial term, PCC shall have the option, in its sole discretion, to renew the Contract on the same terms and conditions for up to two (2) additional one-year terms. PCC will give the Vendor written notice of its intent to exercise each option no later than thirty (30) days before the end of the Contract's then-current term. In addition to any optional renewal terms, and with the Vendor's concurrence, PCC reserves the right to extend the Contract after the last active term.

Proposals shall be submitted in accordance with the terms and conditions of this RFP and any addenda issued hereto.

1.0 GENERAL INFORMATION

2.1 REQUEST FOR PROPOSAL DOCUMENT

This RFP is comprised of the base RFP document, any attachments, and any addenda released before Contract award, which are incorporated herein by reference.

2.2 E-PROCUREMENT FEE

ATTENTION: This is NOT an E-Procurement solicitation. Paragraph entitled ELECTRONIC PROCUREMENT subsections (d) and (e) of the North Carolina General Contract Terms and Conditions, do not apply to this solicitation.

General information on the E-Procurement Services can be found at: <http://eprocurement.nc.gov/>.

2.3 NOTICE TO VENDORS REGARDING RFP TERMS AND CONDITIONS

It shall be the Vendor's responsibility to read the Instructions to Vendors, the North Carolina General Terms and Conditions, all relevant exhibits and attachments, and any other components made a part of this RFP and comply with all requirements and specifications herein. Vendors are also responsible for obtaining and complying with all Addenda and other changes that may be issued in connection with this RFP.

If Vendors have questions or issues regarding any component of this RFP, those must be submitted as questions in accordance with the instructions in the PROPOSAL QUESTIONS Section. If PCC determines that any changes will be made as a result of the questions asked, then such decisions will be communicated in the form of an RFP addendum. PCC may also elect to leave open the possibility for later negotiation of specific provisions of the Contract that have been addressed during the question-and-answer period, prior to contract award.

Other than through the process of negotiation under 01 NCAC 05B.0503, PCC rejects and will not be required to evaluate or consider any additional or modified terms and conditions submitted with Vendor's proposal or otherwise. This applies to any language appearing in or attached to the document as part of the Vendor's proposal that purports to vary any terms and conditions or Vendors' instructions herein or to render the proposal non-binding or subject to further negotiation. Vendor's proposal shall constitute a firm offer that shall be held open for the period required herein ("Validity Period" above).

PCC may exercise its discretion to consider Vendor proposed modifications. By execution and delivery of this RFP Response, the Vendor agrees that any additional or modified terms and conditions, whether submitted purposely or inadvertently, shall have no force or effect, and will be disregarded unless expressly agreed upon through negotiation and incorporated by way of a Best and Final Offer (BAFO). Noncompliance with, or any attempt to alter or delete, this paragraph shall constitute sufficient grounds to reject Vendor's proposal as nonresponsive.

2.4 RFP SCHEDULE

The table below shows the *intended* schedule for this RFP. PCC will make every effort to adhere to this schedule.

Event	Responsibility	Date and Time
Issue RFP	PCC	December 6, 2024
Mandatory Site Visit	PCC / Vendor	December 19, 2024 9:00 AM – 4:00 PM
Submit Written Questions	Vendor	January 2, 2025 by 5:00 PM
Provide Response to Questions	PCC	January 7, 2025 by midnight
Deadline to Submit Proposals / Bid Opening	Vendor	January 21, 2025 @ 2:00 PM ET
Contract Begins	PCC	April 1, 2025

2.5 MANDATORY SITE VISIT

Date: December 19, 2024
 Time: 9:00 AM – 4:00 PM Eastern Time
 Location: Pitt Community College
 2015 Eddie Smith St
 Reddrick Building, Room 112
 Winterville, NC 28590
 (To view the layout of the campus, see ATTACHMENT H.
 The Reddrick Building is #9 on the map.
 Enter the West Entrance; closest to Sam's Club.)

Contact Name: Jane Alligood
 Contact #: 252-493-7641

BRING A COPY OF THIS RFP DOCUMENT TO THE SITE VISIT.

Instructions: It shall be MANDATORY that a representative from each Vendor be present for a pre-proposal site visit. Attendees must arrive promptly. All attendees must sign in upon arrival and clearly indicate each prospective Vendor represented on the sign in sheet. LATE ARRIVALS WILL NOT BE ALLOWED TO SIGN IN OR PARTICIPATE IN THE SITE VISIT, NOR SHALL THEIR PROPOSAL BE CONSIDERED. Once the sign-in process is complete, all other persons wishing to attend may do so to the extent that space and circumstances allow.

FAILURE TO ATTEND THE MANDATORY SITE VISIT SHALL RESULT IN VENDOR'S PROPOSAL BEING DEEMED NON-RESPONSIVE AND NOT CONSIDERED FOR AWARD.

The purpose of this visit is for all prospective Vendors to apprise themselves of the conditions and requirements which will affect the performance of the work called for by this RFP. Vendors must stay for the duration of the site visit. No allowances will be made for unreported conditions that a prudent Vendor would recognize as affecting the work called for or implied by this RFP.

Vendors are cautioned that any information released to attendees during the site visit, other than that involving the physical aspects of the facility referenced above, and which conflicts with, supersedes, or adds to requirements in this RFP, must be confirmed by written addendum before it can be considered to be a part of this RFP.

2.6 PROPOSAL QUESTIONS

Upon review of the RFP documents, Vendors may have questions to clarify or interpret the RFP in order to submit the best proposal possible. To accommodate the Proposal Questions process, Vendors shall submit any such questions by the "Submit Written Questions" date and time provided in the RFP SCHEDULE Section above, unless modified by Addendum.

Written questions shall be emailed to jralligood610@my.pittcc.edu by the date and time specified above. Vendors should enter "RFP # 115-6173 Questions" as the subject for the email. Question submittals should include a reference to the applicable RFP section and be submitted in the format shown below:

Reference	Vendor Question
RFP Section, Page Number	Vendor question ...?

Questions received prior to the submission deadline date, PCC's response, and any additional terms deemed necessary by PCC will be posted in the form of an addendum to the *electronic Vendor Portal (eVP)*, <https://evp.nc.gov>, and shall become an Addendum to this RFP. No information, instruction or advice provided orally or informally by any State personnel, whether made in response to a question or otherwise in connection with this RFP, shall be considered authoritative or binding. Vendors shall rely *only* on written material contained in the RFP and an addendum to this RFP.

2.7 PROPOSAL SUBMITTAL

IMPORTANT NOTE: This is an absolute requirement. Late bids, regardless of cause, will not be opened or considered, and will be automatically disqualified from further consideration. Vendor shall bear the sole risk of late submission due to unintended or unanticipated delay. It is the Vendor's sole responsibility to ensure its proposal has been received as described in this RFP by the specified time and date of opening. The time and date of receipt will be marked on each proposal when received. Any proposal or portion thereof received after the proposal deadline will be rejected.

If applicable to this RFP and using eVP, all proposal responses shall be submitted electronically via the electronic Vendor Portal (eVP). Additional information can be found at the eVP updates for Vendors link: <https://eprocurement.nc.gov/news-events/evp-updates-vendors>.

If confidential and proprietary information is included in the proposal, also submit one (1) signed, REDACTED copy of the proposal. Such information may include trade secrets defined by N.C. Gen. Stat. § 66-152 and other information exempted from the Public Records Act pursuant to N.C. Gen. Stat. §132- 1.2. Vendor may designate information, Products, Services or appropriate portions of its response as confidential, consistent with and to the extent permitted under the statutes and rules set forth above. By so

redacting any page, or portion of a page, the Vendor warrants that it has formed a good faith opinion, having received such necessary or proper review by counsel and other knowledgeable advisors, that the portions determined to be confidential and proprietary and redacted as such, meet the requirements of the Rules and Statutes set forth above. However, under no circumstances shall price information be designated as confidential.

If the Vendor does not provide a redacted version of the proposal with its proposal submission, the Department may release an unredacted version if a record request is received.

Failure to submit a proposal in strict accordance with these instructions shall constitute sufficient cause to reject a Vendor's proposal(s). Vendors are strongly encouraged to allow sufficient time to upload proposals.

Critical updated information may be included in Addenda to this RFP. It is important that all Vendors responding to this RFP periodically check the State's eVP website for any Addenda that may be issued prior to the bid opening date. All Vendors shall be deemed to have read and understood all information in this RFP and all Addenda thereto.

2.8 PROPOSAL CONTENTS

Vendors shall populate all attachments of this RFP that require the Vendor to provide information and include an authorized signature where requested. Failure to provide all required items, or Vendor's submission of incomplete items, may result in PCC rejecting Vendor's proposal, in PCC's sole discretion.

Vendor RFP responses shall include the following items and attachments, which shall be arranged in the following order:

- a) Cover Letter, which must contain the following: (i) a statement that confirms that the proposer has read the RFP in its entirety, including all links, and all Addenda released in conjunction with the RFP, (ii) a statement that the Vendor agrees to perform in accordance with the scope of work, requirements, and specifications contained herein; and (iii) Vendor's agreement to comply with all instructions, terms and conditions, and attachments.
 - b) Title Page: Include the company name, address, phone number and authorized representative along with the Proposal Number.
 - c) Completed and signed version of all EXECUTION PAGES, along with the body of the RFP.
 - d) Signed receipt pages of any addenda released in conjunction with this RFP, if required to be returned.
 - e) Vendor's Proposal addressing all Specifications of this RFP
 - f) Completed version of ATTACHMENT A: COST PROPOSAL
 - g) Completed version of ATTACHMENT D: HUB SUPPLEMENTAL VENDOR INFORMATION
 - h) Completed version of ATTACHMENT E: CUSTOMER REFERENCE FORM
 - i) Completed version of ATTACHMENT F: LOCATION OF WORKERS UTILIZED BY VENDOR
- Completed and signed version of ATTACHMENT G: CERTIFICATION OF FINANCIAL CONDITION

2.9 ALTERNATE PROPOSALS

Unless provided otherwise in this RFP, Vendor may submit alternate proposals for comparable Goods, various methods or levels of Service(s), or that propose different options. Alternate proposals must specifically identify the RFP requirements and advantage(s) addressed by the alternate proposal. Any alternate proposal, in addition to the marking described above, must be clearly marked with the legend: **"Alternate Proposal #115-6173 [for 'name of Vendor']"**. Each proposal must be for a specific set of Goods and Services and must include specific pricing. If a Vendor chooses to respond with various offerings, each must be offered with a separate price and be contained in a separate proposal document. Each proposal must be complete and independent of other proposals offered.

2.10 DEFINITIONS, ACRONYMS, AND ABBREVIATIONS

Relevant definitions for this RFP are provided in 01 NCAC 05A .0112 and in the Instructions to Vendors found below which are incorporated herein by this reference.

3.0 METHOD OF AWARD AND PROPOSAL EVALUATION PROCESS

3.1 METHOD OF AWARD

North Carolina G.S. 143-52 provides a general list of criteria PCC shall use to award contracts, as supplemented by the additional criteria herein. The Goods or Services being procured shall dictate the application and order of criteria; however, all award decisions shall be in PCC's best interest. All qualified proposals will be evaluated, and awards will be made to the Vendor(s) meeting the specific RFP Specifications and achieving the highest and best final evaluation, based on the criteria described below.

While the intent of this RFP is to award a Contract(s) to a single Vendor, PCC reserves the right to make separate awards to different Vendors for one or more line locations, to not award one or more line locations or to cancel this RFP in its entirety without awarding a Contract, if it is considered to be most advantageous to PCC to do so.

PCC reserves the right to waive any minor informality or technicality in proposals received.

3.2 CONFIDENTIALITY AND PROHIBITED COMMUNICATIONS DURING EVALUATION

While this RFP is under evaluation, the responding Vendor, including any subcontractors and suppliers, is prohibited from engaging in conversations intended to influence the outcome of the evaluation. See the Paragraph 29 of the Instructions to Vendors entitled COMMUNICATIONS BY VENDORS.

Each Vendor submitting a proposal to this RFP, including its employees, agents, subcontractors, suppliers, subsidiaries and affiliates, is prohibited from having any communications with any person inside or outside the using agency; issuing agency; other government agency office or body (including the purchaser named above, any department secretary, agency head, members of the General Assembly and Governor's office); or private entity, if the communication refers to the content of Vendor's proposal or qualifications, the content of another Vendor's proposal, another Vendor's qualifications or ability to perform a resulting contract, and/or the transmittal of any other communication of information that could be reasonably considered to have the effect of directly or indirectly influencing the evaluation of proposals, the award of a contract, or both.

Any Vendor not in compliance with this provision shall be disqualified from evaluation and award. A Vendor's proposal may be disqualified if its subcontractor and/or supplier engage in any of the foregoing communications during the time that the procurement is active (*i.e.*, the issuance date of the procurement until the date of contract award or cancellation of the procurement). Only those discussions, communications or transmittals of information authorized or initiated by the issuing agency for this RFP or inquiries directed to the purchaser named in this RFP regarding requirements of the RFP (prior to proposal submission) or the status of the award (after submission) are excepted from this provision.

3.3 PROPOSAL EVALUATION PROCESS

Only responsive submissions will be evaluated.

PCC will conduct a One-Step evaluation of Proposals:

Proposals will be received according to the method stated in the Proposal Submittal Section above.

All proposals must be received by the issuing agency not later than the date and time specified in the RFP SCHEDULE Section above, unless modified by Addendum. Vendors are cautioned that this is a request for offers, not an offer or request to contract, and PCC reserves the unqualified right to reject any and all offers at any time if such rejection is deemed to be in the best interest of PCC.

At the date and time provided in the RFP SCHEDULE Section above, unless modified by Addendum, the proposal from each responding Vendor will be opened publicly and all offers (except those that have been previously withdrawn, or voided bids) will be tabulated. The tabulation shall be made public at the time it is created. When negotiations after receipt of bids is authorized pursuant to G.S. 143-49 and 01 NCAC 05B.0503, only the names of offerors and the Goods and Services offered shall be tabulated at the time of opening. If negotiation is anticipated, cost and price shall become available for public

inspection at the time of the award. Interested parties are cautioned that these costs and their components are subject to further evaluation for completeness and correctness and therefore may not be an exact indicator of a Vendor's pricing position.

At their option, the evaluators may request oral presentations or discussions with any or all Vendors for clarification or to amplify the materials presented in any part of the proposal. Vendors are cautioned, however, that the evaluators are not required to request presentations or other clarification—and often do not. Therefore, all proposals should be complete and reflect the most favorable terms available from the Vendor.

Upon completion of the evaluation process, PCC will make award(s) based on the evaluation and post the award(s) to the State's eVP website under the RFP number for this solicitation. Award of a Contract to one Vendor does not mean that the other proposals lacked merit, but that, all factors considered, the selected proposal was deemed most advantageous and represented the best value to PCC.

PCC reserves the right to negotiate with one or more vendors, or to reject all original offers and negotiate with one or more sources of supply that may be capable of satisfying the requirement, and in either case to require Vendor to submit a Best and Final Offer (BAFO) based on discussions and negotiations with PCC.

3.4 EVALUATION CRITERIA

In addition to the general criteria in G.S. 143-52 which may or may not be relevant to this RFP, all qualified proposals will be evaluated, and award made based on considering the following criteria, to result in an award most advantageous to PCC:

Technical: (80 Maximum Points)

Vendor Experience Section 4.5	20 points
References Section 4.7	20 points
Project Organization Section 5.3	20 points
Technical Approach Section 5.4	20 points

Cost: (20 Maximum Points)

Price:	20 points)
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PCC will determine low cost by normalizing the scores as follows:

The proposal with the lowest cost will receive a score of 20. All other competing proposals will be assigned a portion of the maximum score using the formula:

$$20 \times \frac{\text{the cost of the lowest cost proposal}}{\text{the cost of the cost proposal being evaluated}}$$

3.5 PERFORMANCE OUTSIDE THE UNITED STATES

Vendor shall complete ATTACHMENT F: LOCATION OF WORKERS UTILIZED BY VENDOR. In addition to any other evaluation criteria identified in this RFP, PCC may also consider, for purposes of evaluating proposed or actual contract performance outside of the United States, how that performance may affect the following factors to ensure that any award will be in the best interest of PCC:

- a) Total cost to PCC
- b) Level of quality provided by the Vendor
- c) Process and performance capability across multiple jurisdictions
- d) Protection of PCC's information and intellectual property
- e) Availability of pertinent skills
- f) Ability to understand PCC's business requirements and internal operational culture

- g) Particular risk factors such as the security of PCC's information technology
- h) Relations with citizens and employees
- i) Contract enforcement jurisdictional issues

3.6 INTERPRETATION OF TERMS AND PHRASES

This RFP serves two functions: (1) to advise potential Vendors of the parameters of the solution being sought by PCC; and (2) to provide (together with other specified documents) the terms of the Contract resulting from this procurement. The use of phrases such as "shall," "must," and "requirements" are intended to create enforceable contract conditions. In determining whether proposals should be evaluated or rejected, PCC will take into consideration the degree to which Vendors have proposed or failed to propose solutions that will satisfy PCC's needs as described in the RFP. Except as specifically stated in the RFP, no one requirement shall automatically disqualify a Vendor from consideration. However, failure to comply with any single requirement may result in PCC exercising its discretion to reject a proposal in its entirety.

4.0 REQUIREMENTS

This Section lists the requirements related to this RFP. By submitting a proposal, the Vendor agrees to meet all stated requirements in this Section as well as any other specifications, requirements, and terms and conditions stated in this RFP. If a Vendor is unclear about a requirement or specification, or believes a change to a requirement would allow for PCC to receive a better proposal, the Vendor is urged to submit these items in the form of a question during the question and answer period in accordance with the Proposal Questions Section above.

4.1 PRICING

Proposal price shall constitute the total cost to PCC for complete performance in accordance with the requirements and specifications herein, including all applicable charges for handling, transportation, administrative and other similar fees. Complete ATTACHMENT A: PRICING FORM and include in Vendor's proposal. The pricing provided in ATTACHMENT A, or resulting from any negotiations, is incorporated herein and shall become part of any resulting Contract.

4.2 INVOICES

Vendor shall invoice the Purchasing Agency. The standard format for invoicing shall be Single Invoices meaning that the Vendor shall provide PCC with an invoice for each order. Invoices shall include detailed information to allow PCC to verify pricing at point of receipt matches the correct price from the original date of order. The following fields shall be included on all invoices, as relevant:

Vendor's Billing Address, Customer Account Number, Order Date, Buyer's Order Number, Item Descriptions, Price, Quantity, and Unit of Measure.

INVOICES MAY NOT BE PAID UNTIL THE GOODS OR SERVICES ACCEPTED.

4.3 FINANCIAL STABILITY

As a condition of contract award, the Vendor must certify that it has the financial capacity to perform and to continue to perform its obligations under the Contract; that Vendor has no constructive or actual knowledge of an actual or potential legal proceeding being brought against Vendor that could materially adversely affect performance of this Contract; and that entering into this Contract is not prohibited by any contract, or order by any court of competent jurisdiction.

Each Vendor shall certify it is financially stable by completing ATTACHMENT G: CERTIFICATION OF FINANCIAL CONDITION. PCC is requiring this certification to minimize potential issues from contracting with a Vendor that is financially unstable. From the date of the Certification to the expiration of the Contract, the Vendor shall notify PCC within thirty (30) days of any occurrence or condition that materially alters the truth of any statement made in this Certification. The Contract Manager may require annual recertification of the Vendor's financial stability.

4.4 HUB PARTICIPATION

Pursuant to North Carolina General Statute G.S. 143-48, it is State policy to encourage and promote the use of small, minority, physically handicapped, and women contractors in purchasing Goods and Services. As such, this RFP will serve to identify those Vendors that are minority owned or have a strategic plan to support the State's Historically Underutilized Business program by meeting or exceeding the goal of 10% utilization of diverse firms as 1st or 2nd tier subcontractors. Vendor shall complete ATTACHMENT D: HUB SUPPLEMENTAL VENDOR INFORMATION.

4.5 VENDOR EXPERIENCE

In its Proposal, Vendor shall demonstrate experience with public and/or private sector clients with similar or greater size and complexity to PCC. Vendor shall provide information as to the qualifications and experience of all executive, managerial, legal, and professional personnel to be assigned to this project, and the responsibilities to be assigned to each person. Information shall include the following:

- Proof of business with same name for a minimum of five (5) years
- Current number of Pitt County clients; list larger businesses
- Staff/Employee retention
- Provide Equipment Inventory List
- Provide number of annual staff and number of seasonal staff
- Worker Comp Rating
- Safety Training Program/Manuals
- Safety Data Sheet Program

4.6 LICENSE AND PERMITS

Vendor is required to possess all necessary licenses and permits for the craft, skill, trade, business and/or services required in the IFB. Evidence of such licenses and/or permits must be provided for the acceptance of the bid.

NC Landscape Contractor's License Number: _____

From: _____ Date: _____

Contractor's N.C. Pesticides License Number: _____

From: _____ Date: _____

4.7 REFERENCES

Vendor shall provide at least three (3) references, using ATTACHMENT E: CUSTOMER REFERENCE FORM, for which it has provided Services of similar size and scope to those proposed herein. PCC shall contact these users to determine whether the Services provided are substantially similar in scope to those proposed herein and whether Vendor's performance has been satisfactory. The information obtained shall be considered in the evaluation of the Proposal.

4.8 BACKGROUND CHECKS

Any personnel or agent of Vendor performing Services under any Contract arising from this RFP may be required to undergo a background check at the expense of the Vendor, if so requested by PCC.

Vendor and its personnel are required to provide or undergo background checks at Vendor's expense prior to beginning work with PCC. As part of Vendor background, the following details must be provided to PCC:

- a) Any **criminal felony conviction**, or conviction of any crime involving moral turpitude, including, but not limited to fraud, misappropriation or deception, by Vendor, its officers or directors, or any of its employees or other personnel to provide Services on this project, of which Vendor has knowledge, or provide a statement that Vendor is aware of none;
- b) Any **criminal investigation** for any offense involving moral turpitude, including, but not limited to fraud, misappropriation, falsification or deception pending against Vendor of which it has knowledge, or provide a statement Vendor is aware of none;
- c) Any **regulatory sanctions** levied against Vendor or any of its officers, directors or its professional employees expected to provide Services on this project by any state or federal regulatory agencies within the past three years or a statement that there are none. As used herein, the term "regulatory sanctions" includes the revocation or suspension of any license or certification, the levying of any monetary penalties or fines, and the issuance of any written warnings;
- d) Any **regulatory investigations** pending against Vendor or any of its officers, directors or its professional employees expected to provide Services on this project by any state or federal regulatory agencies of which Vendor has knowledge or a statement that there are none.
- e) Any **civil litigation**, arbitration, proceeding, or judgments pending against Vendor during the three (3) years preceding submission of its proposal herein or a statement that there are none.

Vendor's response to these requests shall be considered a continuing representation, and Vendor's failure to notify PCC within thirty (30) days of any criminal litigation, investigation or proceeding involving Vendor or its then current officers, directors or persons providing Services under this Contract during its term shall constitute a material breach of contract. The provisions of this paragraph shall also apply to any subcontractor utilized by Vendor to perform Services under this Contract.

4.8.1 VENDOR BACKGROUND CHECK AGREEMENT

Vendor agrees to conduct a criminal background check per the specifications above in this section on all employees proposed to work under this Contract, at its expense, and provide the required documentation to PCC in order to perform Services under this Contract:

☐ YES ☐ NO

4.9 PERSONNEL

Vendor warrants that qualified personnel shall provide Services under this Contract in a professional manner. "Professional manner" means that the personnel performing the Services will possess the skill and competence consistent with the prevailing business standards in the industry. Vendor will serve as the prime contractor under this Contract and shall be responsible for the performance and payment of all subcontractor(s) that may be approved by PCC. Names of any third-party Vendors or subcontractors of Vendor may appear for purposes of convenience in Contract documents; and shall not limit Vendor's obligations hereunder. Vendor will retain executive representation for functional and technical expertise as needed in order to incorporate any work by third party subcontractor(s).

Should the Vendor's proposal result in an award, the Vendor shall be required to agree that it will not substitute key personnel assigned to the performance of the Contract without prior written approval by the Contract Lead. Vendor shall further agree that it will notify the Contract Lead of any desired substitution, including the name(s) and references of Vendor's recommended

substitute personnel. PCC will approve or disapprove the requested substitution in a timely manner. PCC may, in its sole discretion, terminate the Services of any person providing Services under this Contract. Upon such termination, PCC may request acceptable substitute personnel or terminate the contract Services provided by such personnel.

Early College High School students attend classes on the premises of the Pitt Community College campus. Vendor agrees that the Vendor and Vendor's employees comply with the following:

- **NC General Statute, Chapter 14-208.7.** Sex Offender and Public Protection Registration Program, also known as the Jessica Lunsford Act of North Carolina. ☐ YES ☐ NO
- **NC General Statute, Chapter 115C-332.1.** Sex Offender Registries Checks for Certain Contractual Personnel. ☐ YES ☐ NO

4.10 VENDOR'S REPRESENTATIONS

If Vendor's Proposal results in an award, Vendor agrees that it will not enter any agreement with a third party that may abridge any rights of PCC under the Contract. If any Services, deliverables, functions, or responsibilities not specifically described in this solicitation are required for Vendor's proper performance, provision and delivery of the Service and deliverables under a resulting Contract, or are an inherent part of or necessary sub-task included within such Service, they will be deemed to be implied by and included within the scope of the Contract to the same extent and in the same manner as if specifically described in the Contract. Unless otherwise expressly provided herein, Vendor will furnish all of its own necessary management, supervision, labor, facilities, furniture, computer and telecommunications equipment, software, supplies and materials necessary for the Vendor to provide and deliver the Services and/or other Deliverables.

4.11 AGENCY INSURANCE REQUIREMENTS MODIFICATION

A. Default Insurance Coverage from the General Terms and Conditions applicable to this Solicitation:

- ☒ Contract value in excess of the Small Purchase threshold, but up to \$1,000,000.00

4.12 WORKERS COMPENSATION AND INSURANCE

The Vendor shall maintain during the life of this contract, worker's Compensation Insurance for all employees working at the project site under this contract, or as otherwise required by North Carolina General Statutes.

4.13 DAMAGE TO VENDOR'S PROPERTY

Should fire, theft, vandalism or other casualty, damage or destroy the equipment or property belonging to the Vendor while on PCC property, PCC shall be under no obligation to replace or in any way compensate the contractor for said property.

The successful vendor agrees to indemnify or hold harmless PCC from and against any liability, loss, cost, damage suit, claim, or expense arising occurrence on the part of the successful vendor to include its officers, servants, agents or employees arising from its activities, operations, and performance of services while on PCC property and further agrees to release and discharge PCC and its Agents from all claims or liabilities arising from or caused by the successful bidder in fulfilling its obligations under this Agreement.

It is understood and agreed by the parties that PCC will assume no liability for damages, injury, or other loss to the successful bidder, its employees or property, tools or equipment, or to other persons or properties located on PCC facilities resulting from the successful bidder's activities and operations while performing those service enumerated herein.

The successful bidder shall assume full and complete liability for any and all damages to building improvements, fences, or other PCC or private properties caused by or resulting from its activities, operations, and that of its employees, agents and officers.

5.0 SCOPE OF WORK

5.1 GENERAL

The work area will include the lawn, adjoining parking, ornamental plant and flower beds and general use space at the following locations (see attached campus map).

1. Main campus - 1986 Pitt Tech Road, Winterville, NC
2. Law Enforcement Training Center (LET) – 2096 Central Park Drive, Winterville, NC
3. Greenville Center – 3107 South Memorial Drive, Greenville, NC
4. Greenville Center Annex – 550 Dexter Street, Greenville, NC
5. PCC Farmville Center – 8880 West Marlboro Rd, Farmville, NC
6. Public Safety Training Center (Firing Range) – 2833 Ellen Farm Rd, Bethel, NC

5.2 SPECIFICATIONS

Vendor to provide all labor, materials/supplies, plants and equipment necessary to provide grounds and landscape services and care to all property owned, or used by Pitt Community College. Vendor must have all equipment and manpower to meet is bid. No subcontracting will be allowed. These services are to include, but not be limited to, the following:

- A. General Cleanup: Pick up litter from grounds (does not include parking lots). This service to be performed each time mowed during regular & extra mows.
- B. Grass mowing: Scheduled mowing days are required on days of less traffic on campus – Thursday, Friday, and Saturday for the main campus. All areas to be mowed weekly to assure neatness of area, during growing season and beyond. Regular season after the 2nd full week in March. Ends after the 2nd full week of November. Treat any diseased areas. Sweep, blow or vacuum sidewalks and parking lots after mowing. All clippings and debris to be removed from campus by the Vendor. Vendor must use extra caution when blowing debris around vehicles. In case of rain or wet conditions, the Vendor must schedule an alternate time with PCC Facilities.
- C. Edging: All curbs, sidewalks, flower beds, mulched areas, drive, curb, buildings, trees, shrubbery and any other areas that are adjacent to grass are to be edged as needed each time mowed. Trimmings to be cleaned up immediately.
- D. Shrubby: General trim of shrubbery twice per year (spring and late summer). Treat any disease or insect damage immediately with approved herbicide/insecticide and/or fungicide necessary for control.
- E. Trees: Maintain height canopy of 10' for trees on campus.
- F. Trim Tree Line: Tree line shall be trimmed annually along edge of adjacent property. (See ATTACHMENT H; location in red.)
- G. Plant beds: To be kept weed free. Spray or remove weeds weekly.
- H. Mulching: Vendor provided mulch and pine straw plus labor for mulching two (2) times per year. Each time includes a minimum of 300 bales of long needle pine straw and 100 cubic yards of triple ground hardwood mulch, to be replaced with like for like. Vendor to provide cubic foot sample to PCC Facilities for approval prior to purchase.
- I. Ditch mowing: Annual cutting of all drainage ditches on main campus with a long reach cutter (November).
- J. Field mowing: Firing Range- mow large open fields three (3) times per year (May, July and November).
- K. Firing Range mow ditches two (2) times per year (May and November).

- L. Spray herbicide in mechanical/chiller yard/gravel parking lots and in cracks of all concrete and asphalt areas 6 times per year beginning in May. Vendor shall submit a sample list to PCC Facilities prior to purchase.
- M. Plant annual plants two (2) times a year in designated locations on the main campus only. (See ATTACHMENT H; 5 locations in yellow plus 1 bed at Farmville Site.) Plants to be provided by the Vendor; twenty (20) trays of 4" potted annuals. Vendor shall submit a sample plant list to PCC Facilities prior to purchase.
- N. Leaf Removal: Leaves and pine straw are to be removed in unwanted areas on a weekly basis. After mowing, if there are leaves and pine straw visibly present, extra effort must be taken to have them removed.
- O. Greenhouse/T25 (Horticulture Program) – This area is excluded from the contract.
- P. The baseball field is excluded from the contract.
- Q. Winter Rye: Furnish and plant low-growing dwarf annual rye in the fall to provide a green lawn during winter months. (See ATTACHMENT H; location in purple.)

5.3 AD-HOC SERVICES

A. The College may request additional services on an as-needed basis including storm debris and tree removal and cleanup. In the event of an emergency, the Vendor shall provide a minimum of a five (5) Man Crew and any necessary equipment for cleanup. The Vendor shall submit an hourly rate to provide the emergency crew, which includes labor and equipment. In the event of a major catastrophe, hurricane, ice storm, etc., the College may request additional crew to assist in the cleanup at the agreed-upon prior rate.

B. Snow and Ice Removal (as- needed basis): The Vendor will coordinate with the Facilities Director before any de-icing or snow/ice removal. This service shall include removing snow and/or ice from all parking lots, walks, steps, patios, and courtyard areas after snow/ice accumulation. The Vendor shall use only environmentally safe de-icing materials. Rock salt is not an approved material. Certain materials and equipment may not be allowed in certain situations where damage to pavement or pavers may be a problem. Use the college's existing inventory of de-icing materials first before procuring additional materials. The Vendor shall be responsible for applying de-icing materials to all walks, steps, patios, and courtyard areas before eminent storms and after scraping if necessary. Equipment and materials must be available to perform such tasks expediently. Snow and ice removal equipment shall include but is not limited to shovels, tractor plows loaders, dump trucks, and snow blowers. This service shall be initiated and under the direct supervision of the Facilities Director and must be done immediately to allow for the college to re-open as soon as possible.

C. The College may request additional bales of long needle pine straw and triple ground hardwood mulch, as requested in Section 5.1 (H). The Vendor shall submit the amount per bale that exceeds 300 bales and 100 cubic yards of long leaf pine straw. These estimates will include materials and labor.

5.4 PROJECT ORGANIZATION

Vendor shall describe the organizational and operational structure it proposes to utilize for the work described in this RFP and identify the responsibilities to be assigned to each person Vendor proposes to staff the work.

5.5 TECHNICAL APPROACH

Vendor's proposal shall include, in narrative, outline, and/or graph form the Vendor's approach to accomplishing the tasks outlined in the Scope of Work section of this RFP. A description of each task and deliverable and the schedule for accomplishing each shall be included.

6.0 CONTRACT ADMINISTRATION

All Contract Administration requirements are conditioned on an award resulting from this solicitation. This information is provided for the Vendor's planning purposes.

6.1 CONTRACT MANAGER AND CUSTOMER SERVICE

The Vendor shall be required to designate and make available to PCC a contract manager. The contract manager shall be PCC's point of contact for Contract related issues and issues concerning performance, progress review, scheduling, and service.

Contract Manager Point of Contact	
Name:	
Office Phone #:	
Mobile Phone #:	
Email:	

The Vendor shall be required to designate and make available to PCC for customer service. The customer service point of contact shall be PCC's point of contact for customer service-related issues

Customer Service Point of Contact	
Name:	
Office Phone #:	
Mobile Phone #:	
Email:	

6.2 POST AWARD PROJECT REVIEW MEETINGS

The Vendor, at the request of PCC, shall be required to meet periodically with PCC for Project Review meetings. The purpose of these meetings will be to review project progress reports, discuss Vendor and State performance, address outstanding issues, review problem resolution, provide direction, evaluate continuous improvement and cost saving ideas, and discuss any other pertinent topics.

6.3 CONTINUOUS IMPROVEMENT

PCC encourages the Vendor to identify opportunities to reduce the total cost PCC. A continuous improvement effort consists of various ways to enhance business efficiencies as performance progresses.

6.4 ACCEPTANCE OF WORK

Performance of the work and/or delivery of Goods shall be conducted and completed at least in accordance with the Contract requirements and recognized and customarily accepted industry practices. Performance shall be considered complete when the Services or Goods are approved as acceptable by the Contract Administrator.

The State shall have the obligation to notify Vendor, in writing ten (10) calendar days following completion of such work or delivery of a deliverable described in the Contract that it is not acceptable. The notice shall specify in reasonable detail the reason(s) it is unacceptable. Acceptance by the State shall not be unreasonably withheld; but may be conditioned or delayed as required for reasonable review, evaluation, installation, or testing, as applicable to the work or deliverable. Final acceptance is expressly conditioned upon completion of all applicable assessment procedures. Should the work or deliverables fail to meet any specifications, acceptance criteria or otherwise fail to conform to the Contract, the State may exercise any and all rights hereunder, including, for Goods deliverables, such rights provided by the Uniform Commercial Code, as adopted in North Carolina.

6.5 TRANSITION ASSISTANCE

If a Contract results from this solicitation, and the Contract is not renewed at the end of the last active term, or is canceled prior to its expiration, for any reason, Vendor shall provide transition assistance to PCC, at the option of PCC, for up to six (6) months to allow for the expired or canceled portion of the Services to continue without interruption or adverse effect, and to facilitate the orderly transfer of such Services to PCC or its designees. If PCC exercises this option, the Parties agree that such transition assistance shall be governed by the terms and conditions of the Contract (notwithstanding this expiration or cancellation), except for those Contract terms or conditions that do not reasonably apply to such transition assistance. PCC shall agree to pay Vendor for any resources utilized in performing such transition assistance at the most current rates provided by the Contract for performance of the Services or other resources utilized.

6.6 DISPUTE RESOLUTION

During the performance of the Contract, the parties agree that it is in their mutual interest to resolve disputes informally. Any claims by the Vendor shall be submitted in writing to PCC's Contract Manager for resolution. Any claims by PCC shall be submitted in writing to the Vendor's Project Manager for resolution. The Parties shall agree to negotiate in good faith and use all reasonable efforts to resolve such dispute(s).

During the time the Parties are attempting to resolve any dispute, each shall proceed diligently to perform their respective duties and responsibilities under this Contract. The Parties will agree on a reasonable amount of time to resolve a dispute. If a dispute cannot be resolved between the Parties within the agreed upon period, either Party may elect to exercise any other remedies available under the Contract, or at law. This provision, when agreed in the Contract, shall not constitute an agreement by either party to mediate or arbitrate any dispute.

6.7 CONTRACT CHANGES

Contract changes, if any, over the life of the Contract shall be implemented by contract amendments agreed to in writing by PCC and Vendor. Amendments to the contract can only be through the contract administrator.

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7.0 ATTACHMENTS

ATTACHMENT A: COST PROPOSAL

Vendor shall furnish all necessary parts, labor, transportation, equipment, tools, materials and supplies as may be required to provide professional lawn and grounds maintenance for Pitt Community College in accordance with the Scope of Work and bid requirements.

Complete and return the Pricing associated with this RFP, which can be found in the table below:

YEAR ONE 4/1/2025 – 3/31/2026

LOCATION	MONTHLY COST	YEARLY COST
Main Campus	\$ _____	\$ _____
Law Enforcement Training Center (LET)	\$ _____	\$ _____
Greenville Center	\$ _____	\$ _____
Greenville Center Annex	\$ _____	\$ _____
Farmville Campus	\$ _____	\$ _____
Public Safety Training Center (Firing Range)	\$ _____	\$ _____
Total Cost	\$ _____	\$ _____

YEAR TWO 4/1/2026 – 3/31/2027

LOCATION	MONTHLY COST	YEARLY COST
Main Campus	\$ _____	\$ _____
Law Enforcement Training Center (LET)	\$ _____	\$ _____
Greenville Center	\$ _____	\$ _____
Greenville Center Annex	\$ _____	\$ _____
Farmville Campus	\$ _____	\$ _____
Public Safety Training Center (Firing Range)	\$ _____	\$ _____
Total Cost	\$ _____	\$ _____

YEAR THREE 4/1/2027 – 3/31/2028

LOCATION	MONTHLY COST	YEARLY COST
Main Campus	\$ _____	\$ _____
Law Enforcement Training Center (LET)	\$ _____	\$ _____
Greenville Center	\$ _____	\$ _____
Greenville Center Annex	\$ _____	\$ _____
Farmville Campus	\$ _____	\$ _____
Public Safety Training Center (Firing Range)	\$ _____	\$ _____
Total Cost	\$ _____	\$ _____

OPTIONAL YEAR FOUR 4/1/2028 – 3/31/2029

LOCATION	MONTHLY COST	YEARLY COST
Main Campus	\$ _____	\$ _____
Law Enforcement Training Center (LET)	\$ _____	\$ _____
Greenville Center	\$ _____	\$ _____
Greenville Center Annex	\$ _____	\$ _____
Farmville Campus	\$ _____	\$ _____
Public Safety Training Center (Firing Range)	\$ _____	\$ _____
Total Cost	\$ _____	\$ _____

OPTIONAL YEAR FIVE 4/1/2029 – 3/31/2030

LOCATION	MONTHLY COST	YEARLY COST
Main Campus	\$ _____	\$ _____
Law Enforcement Training Center (LET)	\$ _____	\$ _____
Greenville Center	\$ _____	\$ _____
Greenville Center Annex	\$ _____	\$ _____
Farmville Campus	\$ _____	\$ _____

Public Safety Training Center (Firing Range)	\$ _____	\$ _____
Total Cost	\$ _____	\$ _____

AD-HOC SERVICES (Section 5.3)

EMERGENCY RESPONSE	COST PER HOUR
5 Man Crew	\$ _____
Skid Steer	\$ _____
Saws and Hand Tools	\$ _____
Dump Truck	\$ _____

SNOW REMOVAL	COST PER HOUR
5 Man Crew	\$ _____
Snow Plow	\$ _____
Ice Melt Spreader and Hand Tools	\$ _____

PINE STRAW	COST PER BALE, INCLUDING LABOR
Long Leaf Pine Straw	\$ _____

MULCH	COST PER CUBIC YARD, INCLUDING LABOR
Triple Ground Hardwood Mulch	\$ _____

ATTACHMENT B: INSTRUCTIONS TO VENDORS

The Instructions to Vendors, which are incorporated herein by this reference, may be found here:

<https://ncadmin.nc.gov/formnorth-carolina-instructions-vendors032023/download?attachment>

ATTACHMENT C: NORTH CAROLINA GENERAL TERMS & CONDITIONS

The North Carolina General Terms and Conditions, which are incorporated herein by this reference, may be found here:

<https://www.doa.nc.gov/form-north-carolina-general-terms-and-conditions-11-2023/open>

ATTACHMENT D: HUB SUPPLEMENTAL VENDOR INFORMATION

Complete and return the Historically Underutilized Businesses (HUB) Vendor Information form, which can be found at the following link:

<https://www.doa.nc.gov/pandc/onlineforms/form-hub-supplemental-vendor-information-9-2021/download>

ATTACHMENT E: CUSTOMER REFERENCE FORM

Complete and return the Customer Reference Form, which can be found at the following link:

<https://ncadmin.nc.gov/media/15503/open>

ATTACHMENT F: LOCATION OF WORKERS UTILIZED BY VENDOR

Complete and return the Location of Workers Utilized by Vendor, which can be found at the following link:

<https://www.doa.nc.gov/pandc/onlineforms/form-location-workers-09-2021/download>

ATTACHMENT G: CERTIFICATION OF FINANCIAL CONDITION

Complete, sign, and return the Certification of Financial Condition, which can be found at the following link:

<https://www.doa.nc.gov/pandc/onlineforms/form-certification-financial-condition-09-2021/download>

***** Failure to Return the Required Attachments May Eliminate
Your Response from Further Consideration *****

ATTACHMENT H: CAMPUS MAP