



STATE OF NORTH CAROLINA

South Piedmont Community College

Request for Proposal #: 76-20240522

Bookstore Management and Course Material Services

Date of Issue: Thursday, May 23, 2024

Proposal Opening Date: Tuesday, June 11, 2024

At 2:00 PM ET

Direct all inquiries concerning this RFP to:

Anthony Barbour

Director of Purchasing

Email: abarbour@spcc.edu

Phone: 704-272-5383



STATE OF NORTH CAROLINA

Request for Proposal

76-20240522

For internal State agency processing, including tabulation of proposals, provide your company's eVP (Electronic Vendor Portal) Number. Pursuant to G.S. 132-1.10(b) this identification number shall not be released to the public. **This page will be removed and shredded, or otherwise kept confidential**, before the procurement file is made available for public inspection.

**This page shall be filled out and returned with your proposal.
Failure to do so may subject your proposal to rejection.**

Vendor Name

Vendor eVP#

Note: For a contract to be awarded to you, your company (you) must be a North Carolina registered vendor in good standing. You must enter the vendor number assigned through eVP (Electronic Vendor Portal). If you do not have a vendor number, register at <https://vendor.ncgov.com/vendor/login>

Electronic responses ONLY will be accepted for this solicitation.

STATE OF NORTH CAROLINA South Piedmont Community College

Refer <u>ALL</u> Inquiries regarding this RFP to the procurement lead : Anthony Barbour Email: abarbour@spcc.edu Phone: 704-272-5383	Request for Proposal #: 76-20240522
	Proposals will be publicly opened: Tuesday, June 11, 2024 @ 2:00PM ET
Using Agency: South Piedmont Community College	Commodity No. and Description: 958-13 Bookstore Management Services 801615 Management support services
Requisition No.: N/A	

EXECUTION

In compliance with this Request for Proposals (RFP), and subject to all the conditions herein, the undersigned Vendor offers and agrees to furnish and deliver any or all items upon which prices are bid, at the prices set opposite each item within the time specified herein.

By executing this proposal, the undersigned Vendor understands that false certification is a Class I felony and certifies that:

- this proposal is submitted competitively and without collusion (G.S. 143-54),
- none of its officers, directors, or owners of an unincorporated business entity has been convicted of any violations of Chapter 78A of the General Statutes, the Securities Act of 1933, or the Securities Exchange Act of 1934 (G.S. 143-59.2), and
- it is not an ineligible Vendor as set forth in G.S. 143-59.1.

Furthermore, by executing this proposal, the undersigned certifies to the best of Vendor's knowledge and belief, that:

- it and its principals are not presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from covered transactions by any Federal or State department or agency.

As required by G.S. 143-48.5, the undersigned Vendor certifies that it, and each of its sub-Contractors for any Contract awarded as a result of this RFP, complies with the requirements of Article 2 of Chapter 64 of the NC General Statutes, including the requirement for each employer with more than 25 employees in North Carolina to verify the work authorization of its employees through the federal E-Verify system.

As required by Executive Order 24 (2017), the undersigned vendor certifies will comply with all Federal and State requirements concerning fair employment and that it does not and will not discriminate, harass, or retaliate against any employee in connection with performance of any Contract arising from this solicitation.

G.S. 133-32 and Executive Order 24 (2009) prohibit the offer to, or acceptance by, any State Employee associated with the preparing plans, specifications, estimates for public contracts; or awarding or administering public contracts; or inspecting or supervising delivery of the public contract of any gift from anyone with a contract with the State, or from any person seeking to do business with the State. By execution of this response to the RFP, the undersigned certifies, for Vendor's entire organization and its employees or agents, that Vendor is not aware that any such gift has been offered, accepted, or promised by any employees of your organization.

By executing this bid, Vendor certifies that it has read and agreed to the **INSTRUCTION TO VENDORS** and the **NORTH CAROLINA GENERAL TERMS AND CONDITIONS incorporated herein**. These documents can be accessed from the Ariba Sourcing Tool.

Failure to execute/sign proposal prior to submittal may render proposal invalid and it MAY BE REJECTED. Late proposals shall not be accepted.

COMPLETE/FORMAL NAME OF VENDOR:		
STREET ADDRESS:	P.O. BOX:	ZIP:
CITY & STATE & ZIP:	TELEPHONE NUMBER:	TOLL FREE TEL. NO:
PRINCIPAL PLACE OF BUSINESS ADDRESS IF DIFFERENT FROM ABOVE (SEE INSTRUCTIONS TO VENDORS ITEM #21):		

Proposal Number: 76-20240522

Vendor: _____

PRINT NAME & TITLE OF PERSON SIGNING ON BEHALF OF VENDOR:		FAX NUMBER:
VENDOR'S AUTHORIZED SIGNATURE*:	DATE:	EMAIL:

VALIDITY PERIOD

Offer shall be valid for at least one hundred twenty (120) days from date of bid opening, unless otherwise stated here: ____ days, or if extended by mutual agreement of the parties in writing. Any withdrawal of this offer shall be made in writing, effective upon receipt by the agency issuing this RFP.

ACCEPTANCE OF PROPOSAL

If your proposal is accepted, all provisions of this RFP, along with the written results of any negotiations, shall constitute the written agreement between the parties ("Contract"). The NORTH CAROLINA GENERAL TERMS AND CONDITIONS are incorporated herein and shall apply. Depending upon the Goods or Services being offered, other terms and conditions may apply, as mutually agreed.

FOR STATE USE ONLY: Offer accepted and Contract awarded this _____ day of _____, 2024, as indicated on

The attached certification, by _____.

(Authorized Representative of South Piedmont Community College)

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1.0 PURPOSE AND BACKGROUND

The purpose of this Request for Proposals (RFP) is to solicit Offers from qualified firms to provide onsite and online Bookstore Management Services for South Piedmont Community College (hereby referred to as SPCC or the College), a member of the North Carolina Community College System.

As the youngest of the 58 NC Community Colleges, SPCC was chartered in 1999 to serve the citizens of Union and Anson Counties. We currently operate the following locations:

Union County: Old Charlotte Hwy. Campus (OCH), located at 4209 Old Charlotte Hwy. in Monroe, and the Tyson Family Center for Technology, located at 3509 Old Charlotte Hwy., Monroe.

Anson County: LLP Campus, located at 680 US Hwy. 74W, Polkton, and the Lockhart Taylor Center, located at 514 N. Washington St., Wadesboro, NC.

We are currently seeking campus store services for the OCH campus in Monroe, and the LLP campus in Polkton.

SPCC is a two- year institution offering both degree and non-degree programs. SPCC serves a diverse body of students varying in age, ethnicity, academic preparedness, and ambitions. SPCC employs approximately 207 full time faculty and staff members, and approximately 222 part time faculty and staff. The college provides students with excellent educational pathways to a competitive workforce. SPCC offers opportunities for transfer, associate, and applied science degrees, diplomas, and certificates, including programs that promote personal and professional development through non-credit courses, as well as seminars and customized training for business and industry.

The current enrollment for SPCC is as follows: 4,511 curriculum students and 4319 continuing education students.

The intent of this solicitation is to award an Agency Specific Contract to a single vendor to provide bookstore services throughout the multiple campus sites. Vendors must respond to each portion of the RFP in detail. If the vendor is unable to fulfill a requirement that is deemed critical to the College, the proposal shall be subject to disqualification.

1.1 CONTRACT TERM

The Contract shall have an initial term of three (3) years, beginning on the date of final Contract execution (the "Effective Date"), anticipated to be May, 2025. Proposals shall be submitted in accordance with the terms and conditions of this RFP and any addenda issued hereto.

2.0 GENERAL INFORMATION

2.1 REQUEST FOR PROPOSAL DOCUMENT

This RFP is comprised of the base RFP document, any attachments, and any addenda released before Contract award, which are incorporated herein by reference.

2.2 E-PROCUREMENT FEE

ATTENTION: This is an NC eProcurement solicitation facilitated by the Ariba Network. The E-Procurement fee may apply to this solicitation. See the paragraph entitled ELECTRONIC PROCUREMENT of the North Carolina General Terms and Conditions.

General information on the E-Procurement Services can be found at: <http://eprocurement.nc.gov/>.

2.3 NOTICE TO VENDORS REGARDING RFP TERMS AND CONDITIONS

It shall be the Vendor's responsibility to read the Instructions to Vendors, the North Carolina General Terms and Conditions, all relevant exhibits and attachments, and any other components made a part of this RFP and comply with all requirements and specifications herein. Vendors are also responsible for obtaining and complying with all Addenda and other changes that may be issued in connection with this RFP.

If Vendors have questions, issues, regarding any component of this RFP, those must be submitted as questions in accordance with the instructions in the PROPOSAL QUESTIONS Section. If SPCC determines that any changes will be made as a result of the questions asked, then such decisions will be communicated in the form of an RFP addendum. SPCC may also elect to leave open the possibility for later negotiation of specific provisions of the Contract that have been addressed during the question-and-answer period, prior to contract award.

Other than through the process of negotiation under 01 NCAC 05B.0503, SPCC rejects and will not be required to evaluate or consider any additional or modified terms and conditions submitted with Vendor's proposal or otherwise. This applies to any language appearing in or attached to the document as part of the Vendor's proposal that purports to vary any terms and conditions or Vendors' instructions herein or to render the proposal non-binding or subject to further negotiation. Vendor's proposal shall constitute a firm offer that shall be held open for the period required herein ("Validity Period" above).

SPCC may exercise in its discretion to consider Vendor proposed modifications. By execution and delivery of this RFP Response, the Vendor agrees that any additional or modified terms and conditions, whether submitted purposely or inadvertently, shall have no force or effect, and will be disregarded unless expressly agreed upon through negotiations and incorporated by way of a Best and Final Offer (BAFO). Noncompliance with, or any attempt to alter or delete, this paragraph shall constitute sufficient grounds to reject Vendor's proposal as nonresponsive.

2.4 RFP SCHEDULE

The table below shows the *intended* schedule for this RFP. SPCC will make every effort to adhere to this schedule.

Event	Responsibility	Date and Time
Issue RFP	SPCC	May 23, 2024
Submit Written Questions	Vendor	May 30, 2024 by 10:30 am EST
Provide Response to Questions	SPCC	June 6, 2024
Submit Proposals	Vendor	June 11 at 2:00 pm (EST)

2.5 PROPOSAL QUESTIONS

Upon review of the RFP documents, Vendors may have questions to clarify or interpret the RFP in order to submit the best proposal possible. To accommodate the Proposal Questions process, Vendors shall submit any such questions by the "Submit Written Questions" date and time provided in the RFP SCHEDULE Section above, unless modified by Addendum.

Questions related to the content of the solicitation, or the procurement process should be directed to the person on the title page of this document via email to abarbour@spcc.edu by the date and time specified in the RFP SCHEDULE Section of this RFP. Vendors will enter "**RFP # 76-20240522 – Questions**" as the subject of the message. Question submittals should include a reference to the applicable RFP section. This is the only manner in which questions will be received.

Questions received prior to the submission deadline date, SPCC's response, and any additional terms deemed necessary by SPCC will be posted in the eVOP in the form of an addendum and shall become an Addendum to this RFP. No information, instruction or advice provided orally or informally by any State personnel, whether made in response to a question or otherwise in connection with this RFP, shall be considered authoritative or binding. Vendors shall rely *only* on written material contained in the RFP and an addendum to this RFP.

2.6 PROPOSAL SUBMITTAL

IMPORTANT NOTE: This is an absolute requirement. Late bids, regardless of cause, will not be opened or considered, and will be automatically disqualified from further consideration. Vendor shall bear the sole risk of late submission due to unintended or unanticipated delay. It is the Vendor's sole responsibility to ensure its proposal has been received as described in this RFP by the specified time and date of opening. The time and date of receipt will be marked on each proposal when received. Any proposal or portion thereof received after the proposal deadline will be rejected.

All proposal responses shall be submitted electronically via the electronic Vendor Portal (eVP). Additional information can be found at the eVP updates for Vendors link: <https://eprocurement.nc.gov/news-events/evp-updates-vendors>.

If confidential and proprietary information is included in the proposal, also submit one (1) signed, REDACTED copy of the proposal. Such information may include trade secrets defined by N.C. Gen. Stat. § 66-152 and other information exempted from the Public Records Act pursuant to N.C. Gen. Stat. §132- 1.2. Vendor may designate information, Products, Services or appropriate portions of its response as confidential, consistent with and to the extent permitted under the statutes and rules set forth above. By so redacting any page, or portion of a page, the Vendor warrants that it has formed a good faith opinion, having received such necessary or proper review by counsel and other knowledgeable advisors, that the portions determined to be confidential and proprietary and redacted as such, meet the requirements of the Rules and Statutes set forth above. However, under no circumstances shall price information be designated as confidential.

If the Vendor does not provide a redacted version of the proposal with its proposal submission, the Department may release an unredacted version if a record request is received.

Failure to submit a proposal in strict accordance with these instructions shall constitute sufficient cause to reject a Vendor's proposal(s). Vendors are strongly encouraged to allow sufficient time to upload proposals.

Critical updated information may be included in Addenda to this RFP. It is important that all Vendors responding to this RFP periodically check the State's eVP website for any Addenda that may be issued prior to the bid opening date. All Vendors shall be deemed to have read and understood all information in this RFP and all Addenda thereto.

2.7 PROPOSAL CONTENTS

Vendors shall populate all attachments of this RFP that require the Vendor to provide information and include an authorized signature where requested. Failure to provide all required items, or Vendor's submission of incomplete items, may result in the State rejecting Vendor's proposal, in the State's sole discretion.

Vendor RFP responses shall include the following items and attachments, which shall be arranged in the following order:

- a) Cover Letter, which must contain the following: (i) a statement that confirms that the proposer has read the RFP in its entirety, including all links, and all Addenda released in conjunction with the RFP, (ii) a statement that the Vendor agrees to perform in accordance with the scope of work, requirements, and specifications contained herein; and (iii) Vendor's agreement to comply with all instructions, terms and conditions, and attachments.
- b) Title Page: Include the company name, address, phone number and authorized representative along with the Proposal Number.
- c) Completed and signed version of all EXECUTION PAGES, along with the body of the RFP.
- d) Signed receipt pages of any addenda released in conjunction with this RFP, if required to be returned.
- e) Vendor's Proposal addressing all Specifications of this RFP. *[Indicate relative section references as a guide to responding to sections requiring additional responses outside of the solicitation document. If not required, delete.]*
- f) Completed version of ATTACHMENT A: PRICING
- g) Completed version of ATTACHMENT D: HUB SUPPLEMENTAL VENDOR INFORMATION
- h) Completed version of ATTACHMENT E: CUSTOMER REFERENCE FORM
- i) Completed version of ATTACHMENT F: LOCATION OF WORKERS UTILIZED BY VENDOR
- j) Completed and signed version of ATTACHMENT G: CERTIFICATION OF FINANCIAL CONDITION

2.8 ALTERNATE PROPOSALS

Unless provided otherwise in this RFP, Vendor may submit alternate proposals for comparable Goods, various methods or levels of Service(s), or that propose different options. Alternate proposals must specifically identify the RFP requirements and advantage(s) addressed by the alternate proposal. Each proposal must be for a specific set of Goods and Services and must include specific pricing. Each proposal must be complete and independent of other proposals offered. If a Vendor chooses to respond with various offerings, Vendor shall follow the specific instructions for uploading Alternate Proposals in the Sourcing Tool.

2.10 DEFINITIONS, ACRONYMS, AND ABBREVIATIONS-RESERVED

3.0 METHOD OF AWARD AND PROPOSAL EVALUATION PROCESS

3.1 METHOD OF AWARD

North Carolina G.S. 143-52 provides a general list of criteria SPCC shall use to award contracts, as supplemented by the additional criteria herein. The Goods or Services being procured shall dictate the application and order of criteria; however, all award decisions shall be in SPCC's best interest. All qualified proposals will be evaluated, and awards will be made to the Vendor(s) meeting the specific RFP Specifications and achieving the highest and best final evaluation, based on the criteria described below.

While the intent of this RFP is to award a Contract(s) to a single Vendor, SPCC reserves the right to make separate awards to different Vendors for one or more line-items, to not award one or more line-items or to cancel this RFP in its entirety without awarding a Contract, if it is considered to be most advantageous to SPCC to do so.

SPCC reserves the right to waive any minor informality or technicality in proposals received.

3.2 CONFIDENTIALITY AND PROHIBITED COMMUNICATIONS DURING EVALUATION

While this RFP is under evaluation, the responding Vendor, including any subcontractors and suppliers, is prohibited from engaging in conversations intended to influence the outcome of the evaluation. See Paragraph 29 of the Instructions to Vendors entitled COMMUNICATIONS BY VENDORS.

Each Vendor submitting a proposal to this RFP, including its employees, agents, subcontractors, suppliers, subsidiaries and affiliates, is prohibited from having any communications with any person inside or outside the using agency; issuing agency; other government agency office or body (including the purchaser named above, any department secretary, agency head, members of the General Assembly and Governor's office); or private entity, if the communication refers to the content of Vendor's proposal or qualifications, the content of another Vendor's proposal, another Vendor's qualifications or ability to perform a resulting contract, and/or the transmittal of any other communication of information that could be reasonably considered to have the effect of directly or indirectly influencing the evaluation of proposals, the award of a contract, or both.

Any Vendor not in compliance with this provision shall be disqualified from evaluation and award. A Vendor's proposal may be disqualified if its subcontractor and/or supplier engage in any of the foregoing communications during the time that the procurement is active (*i.e.*, the issuance date of the procurement until the date of contract award or cancellation of the procurement). Only those discussions, communications or transmittals of information authorized or initiated by the issuing agency for this RFP or inquiries directed to the purchaser named in this RFP regarding requirements of the RFP (prior to proposal submission) or the status of the award (after submission) are excepted from this provision.

3.3 PROPOSAL EVALUATION PROCESS

Only responsive submissions will be evaluated.

SPCC will conduct a One-Step evaluation of Proposals:

Proposals will be received according to the method stated in the Proposal Submittal Section above.

All proposals must be received by the issuing agency not later than the date and time specified in the RFP SCHEDULE Section above, unless modified by Addendum. Vendors are cautioned that this is a request for offers, not an offer or request to contract, and SPCC reserves the unqualified right to reject any and all offers at any time if such rejection is deemed to be in the best interest of SPCC.

At the date and time provided in the RFP SCHEDULE Section above, unless modified by Addendum, the proposal from each responding Vendor will be opened publicly and all offers (except those that have been previously withdrawn, or voided bids) will be tabulated. The tabulation shall be made public at the time it is created. When negotiations after receipt of bids are authorized pursuant to G.S. 143-49 and 01 NCAC 05B.0503, only the names of offerors and the Goods and Services offered shall be tabulated at the time of opening. If negotiation is anticipated, cost and price shall become available for public inspection at the time of the award. Interested parties are cautioned that these costs and their components are subject to further evaluation for completeness and correctness and therefore may not be an exact indicator of a Vendor's pricing position.

At their option, the evaluators may request oral presentations or discussions with any or all Vendors for clarification or to amplify the materials presented in any part of the proposal. Vendors are cautioned, however, that the evaluators are not required to request presentations or other clarification—and often do not. Therefore, all proposals should be complete and reflect the most favorable terms available from the Vendor.

Upon completion of the evaluation process, SPCC will make award(s) based on the evaluation and post the award(s) to *the electronic Vendor Portal (eVP)*, <https://evp.nc.gov>, under the RFP number for this solicitation. Award of a Contract to one Vendor does not mean that the other proposals lacked merit, but that, all factors considered, the selected proposal was deemed most advantageous and represented the best value to SPCC.

SPCC reserves the right to negotiate with one or more vendors, or to reject all original offers and negotiate with one or more sources of supply that may be capable of satisfying the requirement, and in either case to require Vendor to submit a Best and Final Offer (BAFO) based on discussions and negotiations with SPCC.

3.4 EVALUATION CRITERIA

In addition to the general criteria in G.S. 143-52 which may or may not be relevant to this RFP, all qualified proposals will be evaluated, and award made based on considering the following criteria, to result in an award most advantageous to SPCC:

EVALUTION METHOD: Narrative and by consensus of the evaluating committee, explaining the strengths and weaknesses of each proposal and why the recommended awardee(s) provide the best value to SPCC.

All qualified proposals will be evaluated, and award made based on considering the following criteria listed in descending order of importance, to result in an award most advantageous to SPCC:

1. Vendor Technical Approach and ability to perform requested services (Reference Section 4.0 and 5.0) **(40 Points)**
 - a. Operational Efficiency
 - b. Lead the transformation from traditional textbooks to digital course material
 - c. Customer Service
 - d. Textbook/Course Material Delivery
 - e. Technology Solutions and Capacity
 - f. General merchandise
 - g. Reporting
 - h. Day One Access Support
2. Vendor Qualifications and Industry Experience (Reference Section 4.5, 4.6, 4.7, and 4.8) **(30 Points)**
3. Total Financial Benefit (including Markup, Program Pricing, Commissions to College) (Reference Section 4.1 and 5.3) **(30 Points)**

3.5 PERFORMANCE OUTSIDE THE UNITED STATES

Vendor shall complete ATTACHMENT F: LOCATION OF WORKERS UTILIZED BY VENDOR. In addition to any other evaluation criteria identified in this RFP, SPCC may also consider, for purposes of evaluating proposed or actual contract performance outside of the United States, how that performance may affect the following factors to ensure that any award will be in the best interest of SPCC:

- a) Total cost to SPCC
- b) Level of quality provided by the Vendor
- c) Process and performance capability across multiple jurisdictions
- d) Protection of SPCC's information and intellectual property
- e) Availability of pertinent skills
- f) Ability to understand SPCC's business requirements and internal operational culture
- g) Particular risk factors such as the security of SPCC's information technology
- h) Relations with citizens and employees
- i) Contract enforcement jurisdictional issues

3.6 INTERPRETATION OF TERMS AND PHRASES

This RFP serves two functions: (1) to advise potential Vendors of the parameters of the solution being sought by SPCC; and (2) to provide (together with other specified documents) the terms of the Contract resulting from this procurement. The use of phrases such as "shall," "must," and "requirements" are intended to create enforceable contract conditions. In determining whether proposals should be evaluated or rejected, SPCC will take into consideration the degree to which Vendors have proposed or failed to propose solutions that will satisfy SPCC's needs as described in the RFP. Except as specifically stated in the RFP, no one requirement shall automatically disqualify a Vendor from consideration. However, failure to comply with any single requirement may result in SPCC exercising its discretion to reject a proposal in its entirety.

4.0 REQUIREMENTS

This Section lists the requirements related to this RFP. By submitting a proposal, the Vendor agrees to meet all stated requirements in this Section as well as any other specifications, requirements, and terms and conditions stated in this RFP. If a Vendor is unclear about a requirement or specification or believes a change to a requirement would allow for SPCC to receive a better proposal,

the Vendor is urged to submit these items in the form of a question during the question-and-answer period in accordance with the Proposal Questions Section above.

4.1 PRICING

Proposal price shall constitute the total cost to SOUTH PIEDMONT COMMUNITY COLLEGE for complete performance in accordance with the requirements and specifications herein, including all applicable charges for handling, transportation, administrative and other similar fees. Complete ATTACHMENT A: PRICING FORM and include with proposal. The pricing provided in ATTACHMENT A, or resulting from any negotiations, is incorporated herein and shall become part of any resulting Contract.

4.1.1 General Textbook Affordability / Pricing Methodology

- A. Textbook Affordability: The College is extremely committed to making textbooks/course materials affordable to students. The Contractor's textbook/course materials pricing methodology should be innovative in support of this goal.
- B. Pricing Policy-Textbooks/Course Materials: The contractor shall adhere to the following textbook/course materials pricing policy *for students who do not participate in Day One Access programs*:
 - i. "List-Priced" new textbooks shall be sold at no higher than list price.
 - ii. "Pre-Priced" new textbooks shall be sold at no higher than the pre-price.
 - iii. "Net-Priced" new textbooks shall be sold at no higher than a gross profit margin that reflects competitive industry rates.
 - iv. "Net-Priced" bundled packages of course materials (e.g., textbook, workbook, access codes, etc., bundled together) shall be sold at no higher than a gross profit margin that reflects competitive industry rates.
 - v. Course related-supplies (e.g., auto kits, nursing kits, uniforms, welding materials, etc.) shall be sold at no higher than a gross profit margin that is equal to or less than the markup for textbooks.
 - vi. Digital course materials sold by publishers to the contractor at net-price shall be sold by the College Store at no higher than proposed gross profit margin that reflects competitive industry rates.
 - vii. Used textbooks shall be sold at no higher than a *proposed* gross profit margin that reflects *competitive industry rates*.
 - viii. Course packs and custom published materials (i.e., materials requiring copyright permissions) shall be sold at no higher than a *proposed* gross profit margin that reflects *competitive industry rates*.
 - ix. New rental textbooks shall be rented at no higher than a *proposed* gross profit margin that reflects *competitive industry rates*.
 - x. Used rental textbooks shall be rented at no higher than a gross profit margin that reflects *competitive industry rates*.
 - xi. There shall be no add-ons or surcharges to cover freight, handling, publisher re- stocking fees, etc. (i.e., the above formulas shall be applied to the actual price listed on the publisher's invoice in order to determine the selling price of a particular textbook/course material).
- C. Pricing Policy-General Books: The Contractor shall sell trade books, reference books, and other non-textbooks at no more than the publisher's list price, or if there is no list price, at prices competitive in the local area and competitive in the college bookstore industry.
- D. College Audit Rights. The College has the right to audit the contractor's records, vendor invoices, publisher invoices, etc., to verify adherence to the established pricing policies.

4.2 INVOICES

Vendor shall invoice the College. Instructions for invoicing will be presented and agreed to by all parties during the Contract Administration phase. Invoices shall include detailed information to allow the College to verify pricing at point of receipt matches the correct price from the original date of order. The following fields shall be included on all invoices, as relevant:

Vendor's Billing Address, Customer Account Number, NC Contract Number, Order Date, Buyer's Order Number, Manufacturer Part Numbers, Vendor Part Numbers, Item Descriptions, Price, Quantity, and Unit of Measure.

INVOICES MAY NOT BE PAID UNTIL AN INSPECTION HAS OCCURRED AND THE GOODS OR SERVICES ACCEPTED.

4.3 FINANCIAL STABILITY

As a condition of contract award, the Vendor must certify that it has the financial capacity to perform and to continue to perform its obligations under the Contract; that Vendor has no constructive or actual knowledge of an actual or potential legal proceeding being brought against Vendor that could materially adversely affect performance of this Contract; and that entering into this Contract is not prohibited by any contract, or order by any court of competent jurisdiction.

Each Vendor shall certify it is financially stable by completing ATTACHMENT G: CERTIFICATION OF FINANCIAL CONDITION. SPCC is requiring this certification to minimize potential issues from contracting with a Vendor that is financially unstable. From the date of the Certification to the expiration of the Contract, the Vendor shall notify the College within thirty (30) days of any occurrence or condition that materially alters the truth of any statement made in this Certification. The Contract Manager may require annual recertification of the Vendor's financial stability.

4.4 HUB PARTICIPATION

Pursuant to North Carolina General Statute G.S. 143-48, it is State policy to encourage and promote the use of small, minority, physically handicapped, and women contractors in purchasing Goods and Services. As such, this RFP will serve to identify those Vendors that are minority owned or have a strategic plan to support SPCC's Historically Underutilized Business program by meeting or exceeding the goal of 10% utilization of diverse firms as 1st or 2nd tier subcontractors. Vendor shall complete ATTACHMENT D: HUB SUPPLEMENTAL VENDOR INFORMATION.

4.5 VENDOR EXPERIENCE

In its Proposal, Vendor shall demonstrate a minimum of three (3) years of experience with higher education clients similar or greater size and complexity to South Piedmont Community College. Vendor shall provide information as to the qualifications and experience of all executive, managerial, legal, and professional personnel to be assigned to this project, including resumes citing experience with similar projects and the responsibilities to be assigned to each person.

4.6 REFERENCES

Vendor shall upload to the Sourcing Tool at least three (3) references, using ATTACHMENT E: CUSTOMER REFERENCE FORM, for which it has provided Services of similar size and scope to those proposed herein. SPCC may contact these users to determine whether the Services provided are substantially similar in scope to those proposed herein and whether Vendor's performance has been satisfactory. The information obtained may be considered in the evaluation of the Proposal.

4.7 BACKGROUND CHECKS

Vendor shall annually conduct criminal and sex offender background checks from a national database for all the vendor's employees, agents, or independent contractors assigned to work at a Community College. The vendor shall provide each Community College with all background check information for all contractor employees, agents, or independent contractors assigned to work at their institution. The contractor shall be required to remove any employee, agent, or independent contractor from a Community College should the College determine, at its sole discretion, that removal is warranted based on the results of the background check. The contractor assumes all liability arising out of, and is solely responsible for, the acts and/or omissions of the contractor's employees, agents, or independent contractors.

4.8 PERSONNEL

Vendor warrants that qualified personnel shall provide Services under this Contract in a professional manner. "Professional manner" means that the personnel performing the Services will possess the skill and competence consistent with the prevailing business standards in the industry. Vendor will serve as the prime contractor under this Contract and shall be responsible for the performance and payment of all subcontractor(s) that may be approved by SPCC. Names of any third-party Vendors or subcontractors of Vendor may appear for purposes of convenience in Contract documents; and shall not limit Vendor's obligations hereunder. Vendor will retain executive representation for functional and technical expertise as needed in order to incorporate any work by third party subcontractor(s).

Should the Vendor's proposal result in an award, the Vendor shall be required to agree that it will not substitute key personnel assigned to the performance of the Contract without prior written approval by the Contract Lead. Vendor shall further agree that it will notify the Contract Lead of any desired substitution, including the name(s) and references of Vendor's recommended substitute personnel. SPCC will approve or disapprove the requested substitution in a timely manner. SPCC may, in its sole discretion, terminate the Services of any person providing Services under this Contract. Upon such termination, SPCC may request acceptable substitute personnel or terminate the contract Services provided by such personnel.

4.8.1 Staffing Requirements

- A. Staffing: The contractor shall be responsible, at its sole cost and expense, to employ all personnel necessary for the efficient operation of full-service onsite and online Bookstores in accordance with the requirements established by the College.
- B. Organization Chart/Staffing Level: The Contractor shall present its organization chart/staffing level to the College for discussion and approval to ensure there will be sufficient on-site staff to provide the required level of service. Changes or reductions to the agreed-upon staffing level shall require discussion with, and approval by, the College.
- C. Managers: The Managers assigned to the Bookstores by the Contractor must be approved in advance by the College Administration. Subsequent changes in assignments will be made by the contractor only after prior consultation with, and approval by, the College. The College expects management continuity (i.e., limited turnover of the Managers) in order for the contractor to meet the expectations and requirements of the College.
- D. Student Employees: The Contractor shall look to fill employment opportunities with students, when appropriate.
- E. Employee Conduct: The Contractor shall be responsible for the actions of its employees, agents, and independent contractors hereunder and for the payment of all taxes, wages, benefits, and other costs associated with such persons. While on premises, all employees, agents, and independent contractors of the contractor shall comply with all applicable College policies and procedures. The contractor shall be required to remove any such employee, agent, or independent contractor from the College at the College's request.
- F. ADA: The Contractor shall comply with the Americans with Disabilities Act (ADA).
- G. Employment Laws: The contractor shall comply with all state and federal employment requirements.

4.9 VENDOR'S REPRESENTATIONS

If Vendor's Proposal results in an award, Vendor agrees that it will not enter any agreement with a third party that may abridge any rights of SPCC under the Contract. If any Services, deliverables, functions, or responsibilities not specifically described in this solicitation are required for Vendor's proper performance, provision and delivery of the Service and deliverables under a resulting Contract, or are an inherent part of or necessary sub-task included within such Service, they will be deemed to be implied by and included within the scope of the Contract to the same extent and in the same manner as if specifically described in the Contract. Unless otherwise expressly provided herein, Vendor will furnish all of its own necessary management, supervision, labor, facilities, furniture, computer and telecommunications equipment, software, supplies and materials necessary for the Vendor to provide and deliver the Services and/or other Deliverables.

4.10 AGENCY INSURANCE REQUIREMENTS MODIFICATION

The Purchasing Agency has conducted a risk assessment and determined that certain default coverage provisions in the North Carolina General Terms and Conditions, paragraph entitled Insurance, should be increased from the minimums stated.

A. Default Insurance Coverage from the General Terms and Conditions applicable to this Solicitation:

☐ Small Purchases

x-Contract value in excess of the Small Purchase threshold, but up to \$1,000,000.00

-Contract value in excess of \$1,000,000.00

5.0 SPECIFICATIONS AND SCOPE OF SERVICES

5.1 GENERAL

This RFP outlines the comprehensive scope of work, requirements, and specifications for the management and operation of South Piedmont Community College's onsite and online College Store, with the aim of meeting the outlined goals and ensuring optimal service delivery to students, faculty, and staff.

Overall Goals:

1. Improve textbook/course materials affordability for students
2. Lead the transformation from traditional textbooks to digital course materials
3. Improve customer satisfaction
4. Provide skilled and professional individuals to assure quality performance of duties
5. Obtain specified course materials and supplies, both required and recommended prior to the opening of each term
6. Optimize the financial contribution to SPCC, while achieving the qualitative and service goals.

5.2 SCOPE OF SERVICES

The specific items and any specifications that the Purchasing Agency is seeking are listed below. Items offered by the Vendor must meet or exceed the listed Specifications to be considered for award.

- A. The Contractor shall operate on its own account and manage the activities of the College Store and provide services that are deemed in the best interest of the students, faculty, and staff of the College at no monetary reimbursement from the College. Service Providers must guarantee, to the satisfaction of the College, quality performance and delivery in providing bookstore services in an efficient and effective manner.
- B. The Contractor must provide competent, skilled, and professional individuals to assure quality performance of duties. Each Contractor is to provide an organizational chart and minimal wage rate for each position. The College shall have authority to require the Contractor to remove from the site any employee of the Contractor who shall be deemed incompetent or detrimental to the best interests of the College. Removal will be accomplished through the Contractor's management staff.

Employees of the Contractor shall be informed that they are not employees of the College, but they are expected to conform to the College's policies and regulations.

- C. Under the exclusive rights granted to the Contractor's firm, the firm shall sell books and merchandise considered typical sale items for a College bookstore, as well as operate concessions for souvenir sales, as specified by the College, while adhering to the College's Financial Aid Policy.
- D. The Contractor shall create and implement effective strategies to reduce the cost of textbooks/course materials to Students by offering a comprehensive textbook rental program, a strong used textbook program, an innovative digital textbook/course materials program, and by utilizing emerging technologies.
- E. The Contractor shall obtain specified textbooks and supplies, both required and recommended, prior to the opening of each term. The Contractor shall be required to work with each individual department chair or his or her designee. Textbooks must

be available to students on or before the first day of class. This is a critical requirement of the College and it is expected that all efforts to assure good customer relations will be met in having textbooks available to students on or before the first day of class.

- F. The Contractor shall provide exceptional value to customers by offering high-quality products and services at fair prices and multiple price points
- G. The Contractor shall communicate and coordinate effectively and proactively with faculty regarding the use of all types of course materials.
- H. The Contractor shall state the commission rate offered to the College, and any one-time financial expenditures to the College.
- I. The Contractor shall pay commissions to the College monthly with 5% penalty for late payments.
- J. Offerors must demonstrate or provide evidence of the supply chain resources and publisher relationships necessary for a College with the size and scope of South Piedmont to assure the fulfillment of the contract in a satisfactory manner
- K. Contractor must have a point-of-sale system, and have website available to faculty, staff, and students
- L. Possible spaces have been identified for the bookstores; however, any necessary renovations will be at the expense of the Bookstore Management Company.

5.3 SPECIFICATIONS

These services shall include but are not limited to:

Operations

- A. Store Names: The name of the College Store is to be determined by the institution. The Contractor may recommend alternative names to the College.
- B. Right to Operate Bookstores: The contractor shall have the right to operate the College Store. However, the College Administration may authorize the sale of certain items by approved vendors, student groups, or by organizations of each institution.
- C. College Authority Re: Product Offerings. The Contractor shall withdraw from display or sale, any item, or items, which the College requests not to be displayed or sold.
- D. College Rights Re: Bookstore Locations. The College has the right to add or remove Bookstore locations if the College deems such additions or removals are in the best interest of the institution.
- E. Website/Social Media: The Contractor shall manage and operate a full-service Website, and social media program on each campus.
- F. Trash Removal/Recycling: The Contractor shall remove all trash and recyclable materials and place them in the proper recycling containers as designated on each campus.
- G. Environmental/Sustainability Practices: The Contractor shall utilize environmentally friendly practices in its operation of the Bookstores and shall abide by all College environmental/sustainability practices.
- H. Reporting Requirement: The Contractor shall report to the Vice President, Finance and Administrative Services/Chief Financial Officer or designee for matters pertaining to the College Store. The contractor's Regional Manager will meet with the Executive Director or designee on a quarterly basis, at a minimum, to review performance.
- I. Licensing, Permits, Taxes: The Contractor shall, at its sole expense, procure and keep in effect all necessary permits and licenses required for its performance under this Agreement, and shall post or display in a prominent place such permits and/or notices as are required by law. The Contractor shall pay for any and all taxes and assessments attributable to the operation of the College Store provided herein, including, but not limited to, sales taxes, excise taxes, payroll taxes, and federal, state, and local income taxes.
- J. The Contractor should have an integrated solution for shipping course materials, kits and supplies to students under both the Day One Access model as well as to students who do not participate in Day One Access
- K. The Contractor must demonstrate supply chain management capacity that optimizes the availability of course materials on or prior to the first day of class.
- L. The Contractor must have procedures, staffing and systems to deliver course materials and services to students in a timely manner.

Customer Service

- A. Customer Service Expectations: The Contractor shall provide excellent customer service at the College Store.
- B. Image of the Bookstore: The Contractor shall operate the Bookstores in a manner that reflects the image and reputation of the College and supports the mission of the College. The contractor shall become involved in the opportunities to offer special merchandising, marketing, and/or assistance based upon the ongoing and unique activities of each institution, and, where and when appropriate, creating temporary selling points at various sites around the campuses in connection with special events and programs.
- C. Customer Feedback: The contractor shall seek customer feedback on a regular basis through methods that include, but are not limited to, customer surveys, student focus groups, customer comment cards, secret shopper programs, etc. Customer feedback results shall be shared with the College Administrations for evaluation and input. Individual campuses shall reserve the right to seek additional customer feedback by whatever method they deem appropriate for their purposes.
- D. The Contractor must have the staffing, capacity and process to respond to student support requests by the next business day.
- E. The Contractor must be accessible to students support requests through a variety of commonly used modalities.
- F. The Contractor must have retail customer services practices that create a safe and customer-first in-person and online environment for students

Textbooks / Course Material

Agent for The Collection of Textbook Adoptions: The Contractor shall be the College's agent for the collection of textbook/course materials adoptions and compilation of the textbook/course materials list, and for providing textbooks and course materials to students. The Contractor shall provide course materials, including all required, recommended, or suggested course materials and supplies, including textbooks, course-packs, software, and materials published or distributed electronically.

- B. College Rights Re: Adoption Data: Textbook adoption data, whether received in paper form, electronically, or otherwise, provided to the Contractor by the College's faculty or staff are the property of the College. The Contractor shall provide textbook/course materials adoption data and/or adoption forms to the College within twenty-four (24) hours of the College's request for copies of such adoption data and/or adoption forms.
- C. Early Textbook Adoptions: The contractor, working with the College's faculty, shall make every effort to obtain early textbook/course materials adoption commitments to maximize the quantity of textbooks purchased from students for resale at the College Store. The Contractor shall provide timely reports to faculty members concerning the status of their orders.
- D. Textbook/Course Materials Quantities: The Contractor shall provide sufficient quantities of textbooks/course materials, custom-published materials, software, and related academic supplies and materials, as required by the faculty for course work, available for purchase by students according to the schedule established by the College.
- E. Comprehensive Textbook/Course Materials Services: The Contractor shall provide comprehensive textbook/course materials services and shall work closely with the College to support all academic programs.
- F. Online Learning: The Contractor shall provide textbook/course materials services for the College's current or future online learning programs.
- G. Custom-Published Materials: The Contractor may provide custom-published materials (i.e., course packs), including the securing of copyright clearances in compliance with all copyright laws, production/printing, and sales.
- H. Textbook Rental Program: The Contractor shall provide full-service textbook rental programs.
- I. Digital Course Materials: The contractor shall provide a digital delivery program that addresses the changing types of course materials, including providing digital course materials, digital textbooks, etc.
- J. Online Textbook/Course Materials Ordering: The contractor's Web site for the College Store shall include, but not be limited to, the ability for customers to order and reserve textbooks/course materials.
- K. Students with Disabilities: The contractor will provide required textbook/course materials services to students with disabilities.
- L. HEOA/Other Laws: The contractor shall work with the College to ensure compliance with the Higher Education

Opportunity Act (HEOA) and all other relevant state, federal, and local laws, rules, and regulations.

- M. Desk Copies: The College prohibits the purchase and sale of complimentary/desk copies by the College Store.
- N. Contractor must demonstrate the capacity to make textbooks and supplies available from the widest selection of digital and physical sources, publishers and content providers to facilitate academic freedom and instructional needs.
- O. Contractor shall describe how they work with publishers to eliminate physical access code cards to migrate students to direct digital access through South Piedmont's learning management system.
- P. The Contractor shall have methodologies that assimilate third-party delivery options into a consistent and easily understood process for students.

Additional Methods Delivering Course Material

- A. Textbook Rental Program: The College is extremely committed to providing a strong textbook rental program in order to reduce the cost of textbooks/course materials to students who do not participate in Day One Access programs. The Contractor shall make a significant effort to maximize the availability of rental textbooks for students.
- B. Used Textbook Program: The College is extremely committed to providing a strong used textbook program in order to reduce the cost of textbooks/course materials to students who do not participate in Day One Access programs. The Contractor shall make a significant effort to maximize the availability of used textbooks for students.
- C. Buyback: The offeror shall propose a buyback program that allows students to sell books back to the bookstore vendor at a price that is competitive with industry standards.
- D. Digital Course Materials/Innovative Course Materials Delivery Mechanisms: The Contractor shall present all desirable innovations for the delivery of textbooks and course materials to the College Administrations and Faculty. The Contractor shall work with the Administration and Faculty to determine the best possible options for the introduction of new technology and delivery mechanisms.

General Merchandise and Marketing

- A. General Merchandise Selection: The Contractor shall provide a full range of non-course required or College recommended general merchandise including emblematic clothing, emblematic gifts, computer software, computer/technology products, general books, reference books, novelty gifts, school supplies, art supplies, greeting cards, convenience items, health, and beauty aids (HBA's), special order services, graduation related merchandise, and other services expected from full-service Bookstores.
- B. Emblematic Clothing and Gifts: The Contractor shall promote and brand the College by offering a broad selection of emblematic clothing and gifts that comply with the College's current or future licensing requirements, design guidelines, and requirements for branded products. The Contractor shall provide exceptional value to customers by offering high quality products and services at fair prices and multiple price points.
- C. New Product Lines: The Contractor shall continually expand and introduce new product lines that appeal to customers (e.g., students, faculty, staff, alumni, fans, and visitors) and generate traffic into the College Store.
- D. Pricing Policy-General Merchandise: The Contractor shall sell all non-course required or College recommended general merchandise (clothing, giftware, supplies, etc.) at prices competitive in the local area and competitive in the college bookstore industry. The contractor shall make a significant effort to provide emblematic/logo merchandise at multiple price points.
- E. Website/Social Media: The Contractor shall be required to maintain a full-service website. The website will feature a full range of emblematic merchandise. The Contractor shall develop and implement a social media marketing and promotion strategy. To the extent that the Contractor develops its own social media sites (e.g., Facebook, Instagram, Twitter) or integrates with the College sites, the Contractor shall be required to keep its posted information up to date, refresh its sites frequently consistent with effective social media strategies, and conform to College social media standards and practices.
- F. Use of Logo Standards: The College Store is required to go through SOUTH PIEDMONT COMMUNITY COLLEGE Marketing for Logo approval.
- G. Restrictions:

- a. The contractor shall comply with the pouring rights of the College drinks vendor in place during the term of the awarded contract.
- b. Emblematic South Piedmont apparel sales shall be non-exclusive to the awarded vendor.

Payment Types / Discounts

- A. Payment Types: At a minimum, the Contractor shall accept cash, personal checks, major credit cards, future campus cards, scholarship charges/vouchers, third-party agency charges, Apple pay, Google pay and financial aid account charges/vouchers. The Contractor shall be solely responsible for all expenses and collection of debts resulting from cash, personal checks, credit cards, and bank debit card transactions.
- B. Department Charges: Departments shall be allowed to charge department purchases at the College Store. Department purchases shall receive a minimum of a twenty percent (20%) discount, with the exception of textbooks, sale merchandise, computer hardware, and academically discounted software.
- C. Faculty/Staff Discounts: Faculty and staff shall receive a minimum of a ten percent (10%) discount, with the exception of textbooks, sale merchandise, computer hardware, and academically discounted software.

General Technology

- A. Technology capacity: The Contractor shall provide technology resources (e.g., bookstore computer system, point-of-sale system, textbook adoptions, computerized textbook management system, inventory, Day One Access,) along with technology infrastructure and support necessary to deliver the desired level of service.
 - B. Website: The Contractor shall provide and maintain a website for the College Store. The website shall conform to the College's design guidelines and link to and from the College's website. The Contractor website shall include, but not be limited to, the ability for customers to order and reserve textbooks, order general books and general merchandise. The contractor shall provide a digital platform or digital catalog and processes that facilitate a seamless user experience for faculty book adoptions. All aspects of the College Store website, including products sold (whether by the contractor or by a third-party vendor), links to and/or from the College Stores website, and advertising accepted, shall require the College's prior written approval.
 - C. PCI Compliance: To ensure all possible steps are taken to secure student, faculty, staff, and customer personal data, all in-store technology and e-commerce processing must be PCI compliant. The contractor shall provide annual PCI certification documentation.
 - D. Customer Data: Customer data shall not be shared or sold by the contractor without the express written approval of the customer. The Contractor shall notify the College promptly of any security breach that results in the unauthorized access, disclosure, or misuse of customer data. The Contractor shall, within one day of discovery, report to the Colleges any use or disclosure of customer data not authorized in writing by the customer. The Contractor's report to the Colleges shall identify: (i) the nature of the unauthorized use or disclosure, (ii) the customer data used or disclosed,
 - E. (iii) who made the unauthorized use or received the unauthorized disclosure, if known (iv) what the Contractor has done or shall do to mitigate any deleterious effect of the unauthorized use or disclosure, (v) what corrective action the Contractor has taken or shall take to prevent future similar unauthorized use or disclosure, and (vi) such other information as reasonably requested by the College. The provisions above and below shall be extended by contract to all subcontractors used by the Contractor who are provided access to customer data by the Contractor.
1. The confidentiality of data pertaining to individuals, personally identifiable information, (Pii) will be protected as follows:
 - a. The data recipient will not release the names of individuals, or information that could be linked to an individual, nor will the recipient present the results of data analysis in any manner that would reveal the identity of individuals.
 - b. The data recipient will not release individual addresses, nor will the recipient present the results of data analysis in any manner that would reveal individual addresses.
 - c. Both parties shall comply with all Federal and State laws and regulations governing the confidentiality of the information that is the subject of this Agreement.
 2. The data recipient will not release data to a third party without prior approval from South Piedmont Community College.

3. The data recipient will not share, publish, or otherwise release any findings or conclusions derived from analysis of data obtained from South Piedmont Community College without prior approval from the data provider.
4. The data recipient will provide South Piedmont Community College with a detailed description of the method of data transfer and data storage (if applicable).
5. Data transferred pursuant to the terms of this Agreement shall be utilized solely for the purposes set forth in the contract and/or Memorandum of Understanding.
6. All data transferred to the Contractor shall remain the property of South Piedmont Community College (SPCC) and shall be returned to South Piedmont Community College or destroyed upon termination of the Agreement.
7. Any third party granted access to data, as permitted under condition #2, above, shall be subject to the terms and conditions of this agreement. Acceptance of these terms must be provided in writing by the third party before data will be released. All technology solutions must comply with all relevant state, federal and international regulations including but not limited to FERPA, PCI, HEOA and GDPR.
8. The vendor shall guarantee uptime for its website portal, host website on its own company server or at a subcontractor's server farm.
9. The vendor shall have a company IT disaster recovery plan. and/or redundant offsite storage.
10. Contractor must demonstrate the ability of Day One Access programs to integrate with Blackboard and Blackboard Ultra learning management system while protecting student data.

Reporting

- A. Monthly Sales Reporting: On a monthly basis, the Contractor shall submit a sales report to the College, including sales by category, non-commissionable sales (with supporting detail), and total sales for the College Store.
- B. Annual Reporting: On an annual basis, the Contractor shall submit a detailed College Store financial statement to College, Executive Director of Business Service or designee. At a minimum, the College Store financial statement shall include the following:
 1. Sales by Category/Department including commissionable and non-commissionable sales
 2. Total Sales
 3. Cost of Goods Sold
 4. Gross Margin
 5. Direct Operating Expenses (itemized by type of expense)
 6. Indirect Expenses (e.g., Management Fee, Contractor Overhead Charges)
 7. Commission Paid
 8. Profit/Loss
 9. Dollar Amount of "Retail Textbook Buyback"
 10. Dollar Amount of "Wholesale Textbook Buyback"
 11. Web Site Sales
- D. Operational Reporting: The Contractor shall provide real time access to operational data on Day One Access:
 1. Number of students enrolled in Day One Access
 2. Number of students who have opted out of the program
 3. Number of students who have notified the contractor of delivery choice (pick up or shipped)
 4. Number of students who have notified the contractor of delivery choice but have not picked up materials
 5. Number Students enrolled in classes but have no books in any class
 6. Number Students enrolled in classes with only OER materials
 7. Daily Faculty Course Materials Adoptions progress
 8. Delivery delays of course materials prior to the first day of class
 9. Real-Time dashboards for data reporting for management and college leadership

Day One Access Program

- E. The College plans to implement a Day One Access textbook bundling course materials program with following goals:
 1. Increasing the number of students who have access to their textbooks by the beginning of class for improved

student learning outcomes.

2. Lowering the price of course materials to reduce cost-related barriers to enrollment and completion

Summary of Contractor's and College's Responsibilities

For the purpose of establishing a ready reference to the obligations and responsibilities of the Contractor and the College, the following are listed:

F. The Contractor shall be responsible for:

1. Employment, salary, fringe benefits and supervision of all personnel
2. Insurance covering bookstore operations, liability, automobile, property damage, worker's compensation, health, etc.
3. Purchase of textbooks, supplies, and equipment
4. When required provide professional assistance in planning facilities, renovations, and other methods of meeting changing needs
5. All local, county, state and federal licenses requirements, health ordinances, and to pay all taxes incidental hereto.
6. Proper maintenance of multicampus the College Stores, including minor repairs and custodial services
7. Providing payment of commissions on a monthly basis, audited financial statements end of each fiscal year within thirty days of issuance, and profit and loss statements within 30 days after the end of each calendar quarter.
8. Providing Vehicles necessary (if any).
9. Internal Security. The Contractor shall collaborate with Campus Police Department personnel and the Administration concerning questions of discipline, enforcing regulations, and internal security and theft control in the College Store.
10. Maintenance and updating of College store website

G. The College shall be responsible for:

1. Providing College Store facilities, including office and stockroom.
2. Access to campus web services, campus telephone services, and voice answering system at the standard College rate.
3. Utilities in the College Store including electricity, heating, and cooling.

5.4 TECHNICAL APPROACH

Vendor's proposal shall include, in narrative, outline, and/or graph form the Vendor's approach to accomplishing the tasks outlined in the Scope of Work section of this RFP. A description of each task and deliverable and the schedule for accomplishing each shall be included. Vendor must submit a detailed proposal which includes, at a minimum the following:

1. Company History and Background

- A. Company Background: Provide qualifications and experience on managing college bookstores. Describe experience serving public colleges, including community colleges.
- B. Client List. Provide a complete client list that includes length of service, sales volume, and the name and telephone number of the college/university administrator responsible for the bookstore. Identify at least three (3) clients with bookstores similar in nature to SPCC.
- C. References. Documented successful completion of at least three (3) projects of significant size, scope, and performance level in the past five (5) years by providing three (3) references with contact information for previous/current customers is required to qualify as an acceptable proposal.

2. Operations

- A. Management Plan. Describe your management/operations plan for the College Store.
- B. Customized Bookstore Services. Describe your plan to accommodate customized Bookstore services that would include postage stamps.

3. Customer Services

- A. Customer Service. Describe in detail how your company will provide excellent customer service at the College Store.
- B. Customer Feedback. Describe the methods your company will use to obtain regular feedback from College Store customers to ensure a high level of customer satisfaction.
- C. Customer Service Training. Describe your customer service training program for the College Store Staff.
- D. Refund Policy. Describe your refund policy for all course materials, new textbooks, used textbooks, bundled packages, course-packs, rental textbooks, etc., and general merchandise.
- E. Textbook Rental Collection Process. Describe your textbook rental collection process for textbooks that have not been returned by students, including fees assessed for textbooks that have not been returned, and third-party collection agencies utilized to collect rental textbooks.

4. Textbook Affordability / Pricing Methodology

- A. Textbook/Course Materials Pricing. Describe your pricing methodology for textbooks/course materials and explain your plans to address affordability concerns of students.
- B. General Merchandise Pricing. Describe your pricing methodology for general (all other) merchandise and explain your plans to address the pricing concerns of students.
- C. Emblematic Clothing Pricing. Describe your company's plans to provide emblematic clothing at multiple price points.

5. Textbook Rental Program / Used Textbook Program

- A. Textbook Rental Program. Describe in detail the textbook rental program that your company will provide at each campus for students not enrolled in Day One Access programs. Include the estimated percentage of titles that your company will make available as rental titles.
- B. Used Textbook Program. Provide a detailed description of your sources for used textbooks along with a description of your textbook buyback program.

6. Online Courses

- A. Online Courses. Describe in detail your plan to provide textbooks and course materials to students enrolled in the College's online courses. The on-campus College Store will offer textbooks on the store's website and will stock books for the online courses.

7. Website/E-Commerce Solution

- A. Describe your plans and timetable for e-commerce and on-line bookselling for the College Store.

8. Payment Types/Discounts

- A. Payment Types. Describe the form(s) of payment your company will accept at the College Store.
 B. Department Charges. Describe your company's department charge program, including discounts.
 C. Faculty/Staff Discounts. Describe your company's faculty/staff discount program that will be provided at the College Store.

9. Pricing Proposal

- A. **Financial Return.** Please describe the financial return your company will remit for the operation of the Bookstore, including the following:
- i. The commission schedule expressed as a percentage of Commissionable Sales.
 - ii. The Contractor shall pay the College the greater of either (i) the financial return based on the commission schedule, or (ii) the minimum annual guarantee.
 - a) Payments shall be made to the College based on College Store commissionable sales on a monthly basis via electronic funds transfer (EFT). The College shall have the option to select quarterly payments according to the commission schedule.
 1. Payment of any amount due in excess of payments already received shall be made annually, within thirty (30) days following the end of each contract year.
 - b) The Contractor shall be solely responsible for the collection of any debts resulting from checks, credit cards, charge cards, debit cards, etc.
 - c) The Contractor shall maintain complete and accurate records of all transactions in accordance with generally accepted accounting standards and principles. The contractor shall make all records available for inspection by authorized College representatives.
- B. **"Gross Sales"** shall be defined as all sales of the contractor and revenue received by the contractor based upon all business conducted in or from the Bookstore for any product or service offered by the College Store, including revenue received from textbook rentals and digital textbook sales. This includes all orders taken or received at the store, whether such orders are placed at the store, via the internet (i.e., "on-line sales"), orders received through the store websites, or elsewhere. Gross Sales shall include any commissions received by the contractor from products such as class rings, and commissions received by the contractor for authorized sales, including advertising revenue, by other companies or organizations on the store website.
- C. **"Commissionable Sales"** shall be defined as gross sales less voids, less customer refunds, less handling fees associated with the non-return of rental textbooks, less discounted sales to authorized College departments, less discounts (provided that the discount amount thereof was included in gross sales), less sales tax paid by the contractor to any government agency which was collected from customers, less computer hardware sales, less sales made at no margin by the contractor at the request of the College.
- D. **Annual Textbook Scholarships.** Please provide the annual textbook scholarships that you will submit to SPCC for the operation of the College Store. The annual textbook scholarships shall be one annual e textbook scholarship payment made to SPCC in each Contract Year.
- E. **Technology Integration.** Please include your estimated capital investment for technology/automation in the College Store and a timeline for your automation plan.
1. Contractor must be able to interface with Ellucian and approved solutions (i.e.FALink) and **Canvas** LMS.

2. All IT solutions must comply with all relevant state and federal regulations including but not limited to FERPA, PCI, and HEOA.
3. Describe your proposed Service Level Agreement (SLA) to SPCC o guarantee uptime for your web site portal. Describe your hosting solution.
4. Describe the company IT disaster recovery plan? Describe the company's redundant offsite storage.

F. Furniture, Fixtures, And Equipment

Any College owned furniture, fixtures, and equipment in the College Store which the Contractor decides to no longer utilize in the operation of the College Store shall be turned over to the College.

The Contractor shall be responsible to maintain any furniture, fixtures, and equipment located within the College Store at its expense. At the expiration, termination, or non-renewal of the contract, the Contractor shall return any College-owned furniture, fixtures, and equipment used to the College in the same condition as at the commencement of the contract, excepting normal wear and tear.

With respect to the furniture, fixtures, and equipment provided by the College, the College makes no implied or express warranties, including, but not limited to, the implied warranties of functionality and fitness for a particular purpose. Unless otherwise specifically agreed, all College furniture, fixtures, and equipment offered for the Contractor's use is supplied in "as is" condition and the Contractor shall use it at their own risk. The listing of furniture, fixtures, and equipment inventory shall be incorporated into the contract between the Contractor and the College. Administration and Faculty to determine the best possible options for the introduction of new technology and delivery mechanisms.

5.5 PROJECT ORGANIZATION

Vendor shall describe the organizational and operational structure it proposes to utilize for the work described in this RFP and identify the responsibilities to be assigned to each person Vendor proposes to staff the work.

Vendor shall provide your proposed organization chart, staffing plan, and reporting structure for the College Store. Please indicate full-time positions and part-time positions.

5.6 CERTIFICATION AND SAFETY LABELS

Any manufactured items and/or fabricated assemblies provided hereunder that are subject to operation under pressure, operation by connection to an electric source, or operation involving a connection to a manufactured, natural, or LP gas source shall be constructed and approved in a manner acceptable to the appropriate inspector which customarily requires the label or re-examination listing or identification marking of the appropriate safety standard organization *acceptable to govern inspection where the item is to be located*, such as the American Society of Mechanical Engineers for pressure vessels; the Underwriters Laboratories and /or National Electrical Manufacturers' Association for electrically operated assemblies; or the American Gas Association for gas operated assemblies, where such approvals of listings have been established for the type of device offered and furnished. Further, all items furnished shall meet all requirements of the Occupational Safety and Health Act (OSHA), and state and federal requirements relating to clean air and water pollution.

6.0 CONTRACT ADMINISTRATION

All Contract Administration requirements are conditioned on an award resulting from this solicitation. This information is provided for the Vendor's planning purposes.

6.1 CONTRACT MANAGER AND CUSTOMER SERVICE

The Vendor shall be required to designate and make available to SPCC a contract manager. The contract manager shall be SPCC's point of contact for Contract related issues and issues concerning performance, progress review, scheduling, and service.

Contract Manager Point of Contact	
Name:	
Office Phone #:	
Mobile Phone #:	
Email:	

The Vendor shall be required to designate and make available to SPCC for customer service. The customer service point of contact shall be SPCC's point of contact for customer service-related issues (define roles and responsibilities).

Customer Service Point of Contact	
Name:	
Office Phone #:	
Mobile Phone #:	
Email:	

6.2 POST AWARD PROJECT REVIEW MEETINGS

The Vendor, at the request of SPCC, shall be required to meet monthly with SPCC for Project Review meetings. The purpose of these meetings will be to review project progress reports, discuss Vendor and State performance, address outstanding issues, review problem resolution, provide direction, evaluate continuous improvement and cost saving ideas, and discuss any other pertinent topics.

6.3 CONTINUOUS IMPROVEMENT

SPCC encourages the Vendor to identify opportunities to reduce the total cost SPCC. A continuous improvement effort consists of various ways to enhance business efficiencies as performance progresses.

6.4 ACCEPTANCE OF WORK

Performance of the work and/or delivery of Goods shall be conducted and completed at least in accordance with the Contract requirements and recognized and customarily accepted industry practices. Performance shall be considered complete when the Services or Goods are approved as acceptable by the Contract Administrator.

Acceptance of Vendor's work product shall be based on the following criteria:

SPCC shall have the obligation to notify Vendor, in writing ten (10) calendar days following completion of such work or delivery of a deliverable described in the Contract that it is not acceptable. The notice shall specify in reasonable detail the reason(s) it is unacceptable. Acceptance by SPCC shall not be unreasonably withheld; but may be conditioned or delayed as required for reasonable review, evaluation, installation, or testing, as applicable to the work or deliverable. Final acceptance is expressly conditioned upon completion of all applicable assessment procedures. Should the work or deliverables fail to meet any specifications, acceptance criteria or otherwise fail to conform to the Contract, SPCC may exercise any and all rights hereunder, including, for Goods deliverables, such rights provided by the Uniform Commercial Code, as adopted in North Carolina.

6.5 TRANSITION ASSISTANCE

If a Contract results from this solicitation, and the Contract is not renewed at the end of the last active term, or is canceled prior to its expiration, for any reason, Vendor shall provide transition assistance to SPCC, at the option of SPCC, for up to one hundred twenty (120) days to allow for the expired or canceled portion of the Services to continue without interruption or adverse effect, and to facilitate the orderly transfer of such Services to SPCC or its designees. If SPCC exercises this option, the Parties agree that such transition assistance shall be governed by the terms and conditions of the Contract (notwithstanding this expiration or cancellation), except for those Contract terms or conditions that do not reasonably apply to such transition assistance. SPCC shall agree to pay Vendor for any resources utilized in performing such transition assistance at the most current rates provided by the Contract for performance of the Services or other resources utilized.

6.6 DISPUTE RESOLUTION

During the performance of the Contract, the parties agree that it is in their mutual interest to resolve disputes informally. Any claims by the Vendor shall be submitted in writing to SPCC's Contract Manager for resolution. Any claims by SPCC shall be submitted in writing to the Vendor's Project Manager for resolution. The Parties shall agree to negotiate in good faith and use all reasonable efforts to resolve such dispute(s).

During the time the Parties are attempting to resolve any dispute, each shall proceed diligently to perform their respective duties and responsibilities under this Contract. The Parties will agree on a reasonable amount of time to resolve a dispute. If a dispute cannot be resolved between the Parties within the agreed upon period, either Party may elect to exercise any other remedies available under the Contract, or at law. This provision, when agreed in the Contract, shall not constitute an agreement by either party to mediate or arbitrate any dispute.

6.7 CONTRACT CHANGES

Contract changes, if any, over the life of the Contract shall be implemented by contract amendments agreed to in writing by SPCC and Vendor. Amendments to the contract can only be through the contract administrator.

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ATTACHMENT A: PRICING PROPOSAL

Vendor must provide a complete financial outline of commissions for Book Services based on suggested pricing schedules in addition to all other financial requirements/obligations outlined in this RFP.

1. COMMISSION AS A PERCENT OF COMMISSIONABLE SALES:

Year 1 (%) _____

Year 2 (%) _____

Year 3 (%) _____

2. MINIMUM ANNUAL GUARANTEE:

\$ _____

OPPORTUNITIES FOR ADDITIONAL COMPENSATION OR COMMISSION ENHANCEMENTS:

The Vendor may identify any opportunity for the College to receive additional compensation or commission enhancements.

ATTACHMENT B: INSTRUCTIONS TO VENDORS

The Instructions to Vendors, which are incorporated herein by this reference, may be found here:

<https://ncadmin.nc.gov/formnorth-carolina-instructions-vendors032023/download?attachment>

ATTACHMENT C: NORTH CAROLINA GENERAL TERMS & CONDITIONS

The North Carolina General Terms and Conditions, which are incorporated herein by this reference, may be found here:

<https://www.doa.nc.gov/form-north-carolina-general-terms-and-conditions-11-2023/open>

ATTACHMENT D: HUB SUPPLEMENTAL VENDOR INFORMATION

Complete and return the Historically Underutilized Businesses (HUB) Vendor Information form, which can be found at the following link:

<https://www.doa.nc.gov/pandc/onlineforms/form-hub-supplemental-vendor-information-9-2021/download>

ATTACHMENT E: CUSTOMER REFERENCE FORM

Complete and return the Customer Reference Form, which can be found at the following link:

<https://ncadmin.nc.gov/media/15503/open>

ATTACHMENT F: LOCATION OF WORKERS UTILIZED BY VENDOR

Complete and return the Location of Workers Utilized by Vendor, which can be found at the following link:

<https://www.doa.nc.gov/pandc/onlineforms/form-location-workers-09-2021/download>

ATTACHMENT G: CERTIFICATION OF FINANCIAL CONDITION

Complete, sign, and return the Certification of Financial Condition, which can be found at the following link:

<https://www.doa.nc.gov/pandc/onlineforms/form-certification-financial-condition-09-2021/download>

***** Failure to Return the Required Attachments May Eliminate
Your Response from Further Consideration *****