

April 15, 2026

Eric J. Pearson
Town of Morrisville
260 Town Hall Drive, Suite B
Morrisville, NC 27560

**Re: Regulatory Request System
Approved Jurisdictional
Determination Request**
Paramount Parkway Fire Station
(Approx. 4.14 acres)
Morrisville, Wake County, North
Carolina

Dear Eric Pearson,

Please find enclosed the draft electronic Regulatory Request System (RRS) Approved Jurisdictional Determination (AJD) request for the Paramount Parkway Fire Station site (the Site). The Site is an approximately 4.14-acre site located at 4001 Paramount Parkway in Morrisville, North Carolina, within Wake County.

A delineation of the Site was conducted by Timmons Group Environmental Scientists Alyssa Grecky and Tallis Donnelly on March 26, 2026 to identify potential waters of the U.S. (WOTUS). No potential wetland waters were identified on site based upon the methodology outlined in the 1987 U.S. Army Corps of Engineers (USACE) Wetland Delineation Manual and the Regional Supplement to the Corps of Engineers Wetland Delineation Manual: Eastern Mountains and Piedmont (Version 2.0). Additionally, no potential non-wetland waters, including streams, were identified within the Site based upon the U.S. Army Corps of Engineers (USACE) regulatory guidance regarding the recognition of field indicators of an ordinary high water mark within drainage features and the methodology outlined in the DWR Methodology for Identification of Intermittent and Perennial Streams and Their Origins (Version 4.11).

The delineation mapping is included in [Figure 7: Wetlands and Waters Delineation Map](#), which shows no potential jurisdictional features with the Site boundaries.

Please note that the USACE has not confirmed the absence of aquatic resources on the site. The delineation map provided is preliminary and should be verified and confirmed by the USACE prior to any ground-disturbing activities. Any disturbance, impacts, or discharge of materials, including those related to land clearing, within areas identified as aquatic resources will require federal and/or state permits.

Please review the attachments and contact Alyssa Grecky at (919) 532-3247 or alyssa.grecky@timmons.com if additional information is required.

Sincerely,
Timmons Group



Alyssa Grecky, WPIT
Environmental Scientist I

Maps

Figure 1	Vicinity Map
Figure 2	Hydrologic Unit Code Map
Figure 3	Environmental Inventory Map
Figure 4	Parcel Map
Figure 5	NRCS Soil Survey Map
Figure 6	LiDAR Map
Figure 7	Wetlands and Waters Delineation Map

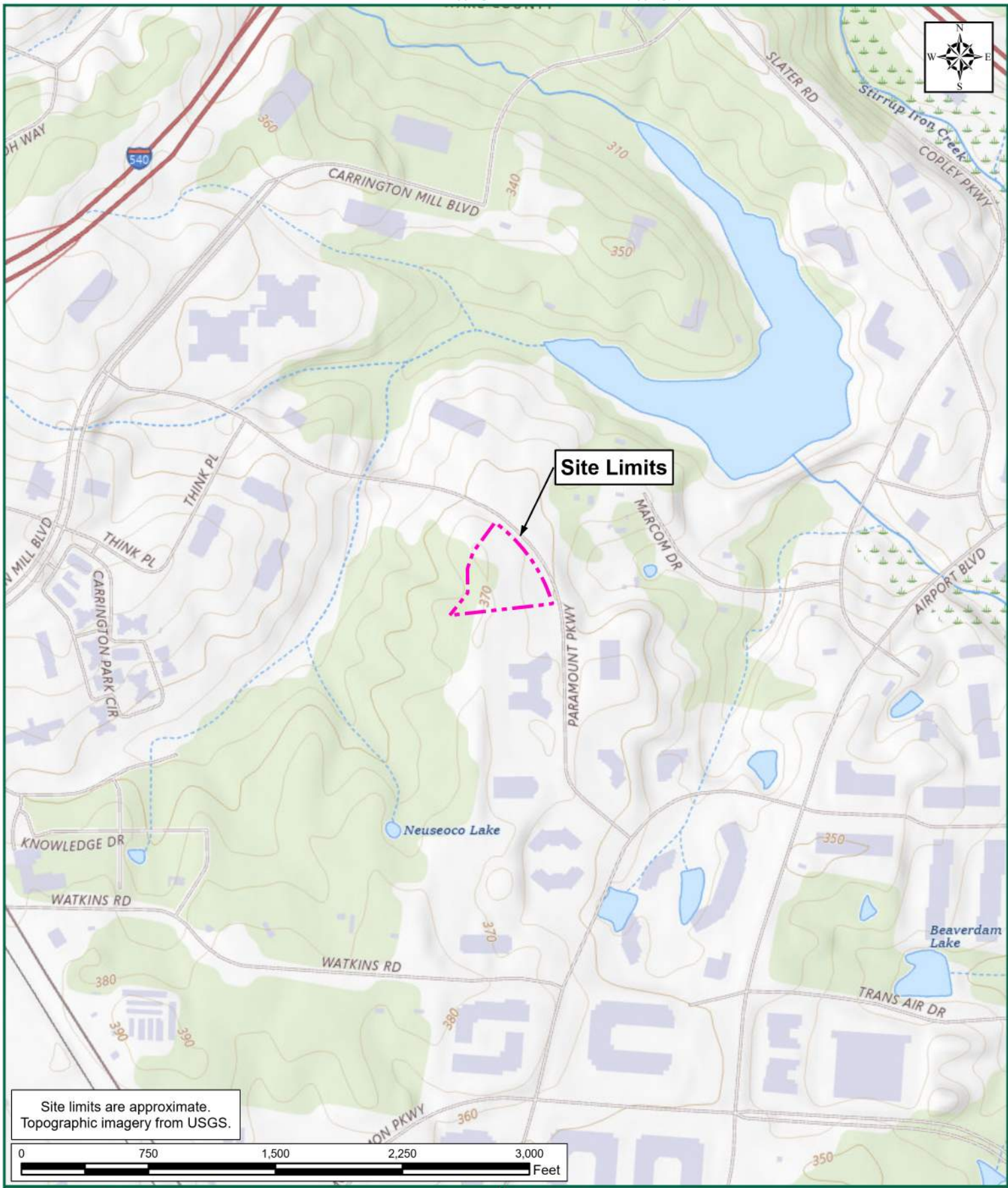
Data Forms

Antecedent Precipitation Tool Results
Wetland Datasheet

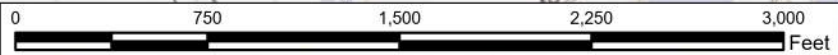
RRS Documents (printed from online system)

JD Additional Information
ENG 6247
Appendix A1 Property Owners
Appendix H Supporting Files

MAPS



Site limits are approximate.
Topographic imagery from USGS.



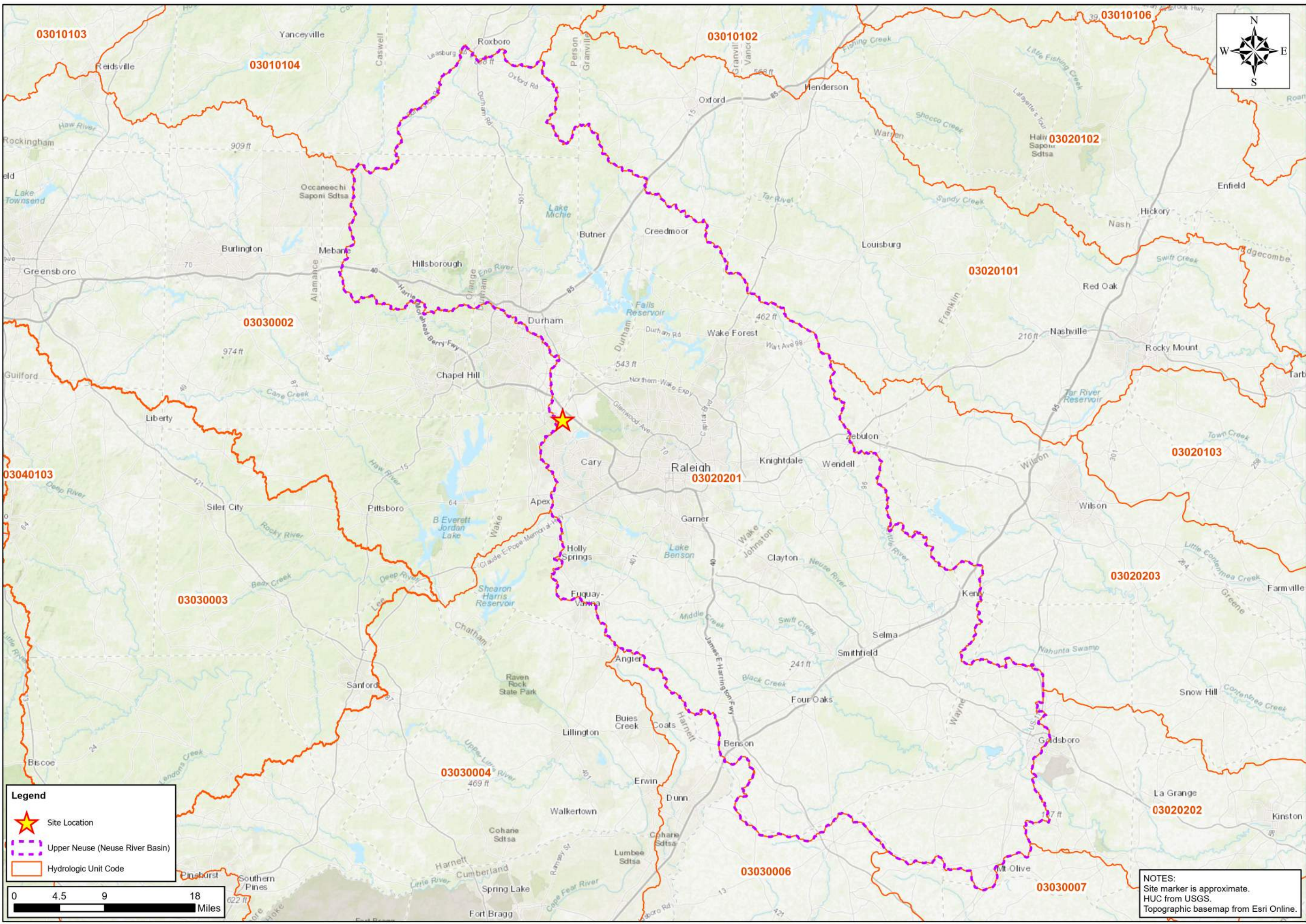
Paramount Parkway Fire Station
WAKE COUNTY, NORTH CAROLINA
FIGURE 1: VICINITY MAP

TIMMONS GROUP
YOUR VISION ACHIEVED THROUGH OURS.

TIMMONS GROUP JOB NUMBER: 69593.003
PROJECT STUDY LIMITS: 4.14 ACRES
LATITUDE: 35.8575624°N
LONGITUDE: -78.8313547°W

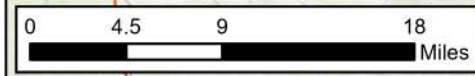
U.S.G.S. QUADRANGLE(S): CARY, NC
DATE(S): 2022
WATERSHED(S): UPPER NEUSE (NEUSE RIVER BASIN)
HYDROLOGIC UNIT CODE(S): 03020201

Path: Y:\805\69593.003 - Morrisville Fire Station 22\GIS\MorrisvilleFireStation22Mapping\MorrisvilleFireStation22Mapping.aprx



Legend

- Site Location
- Upper Neuse (Neuse River Basin)
- Hydrologic Unit Code



NOTES:
 Site marker is approximate.
 HUC from USGS.
 Topographic basemap from Esri Online.

TIMMONS GROUP

Paramount Parkway Fire Station
 WAKE COUNTY, NORTH CAROLINA

FIGURE 2: HYDROLOGIC UNIT CODE MAP

THIS DRAWING PREPARED AT THE
 CORPORATE OFFICE
 7053 Celebration Park Ave, Suite 300, Richmond, VA 23226
 TEL 804.200.6600 FAX 804.960.1668 www.timmons.com

REVISION DESCRIPTION	DATE
YOUR VISION ACHIEVED THROUGH OURS	03/31/2026
Site Development Residential Infrastructure Technology Environmental	

DRAWN BY
E. MITCHELL

DESIGNED BY
E. MITCHELL

CHECKED BY
A. GRECKY

SCALE
 1" = 9 Miles

JOB NUMBER
 69593.003

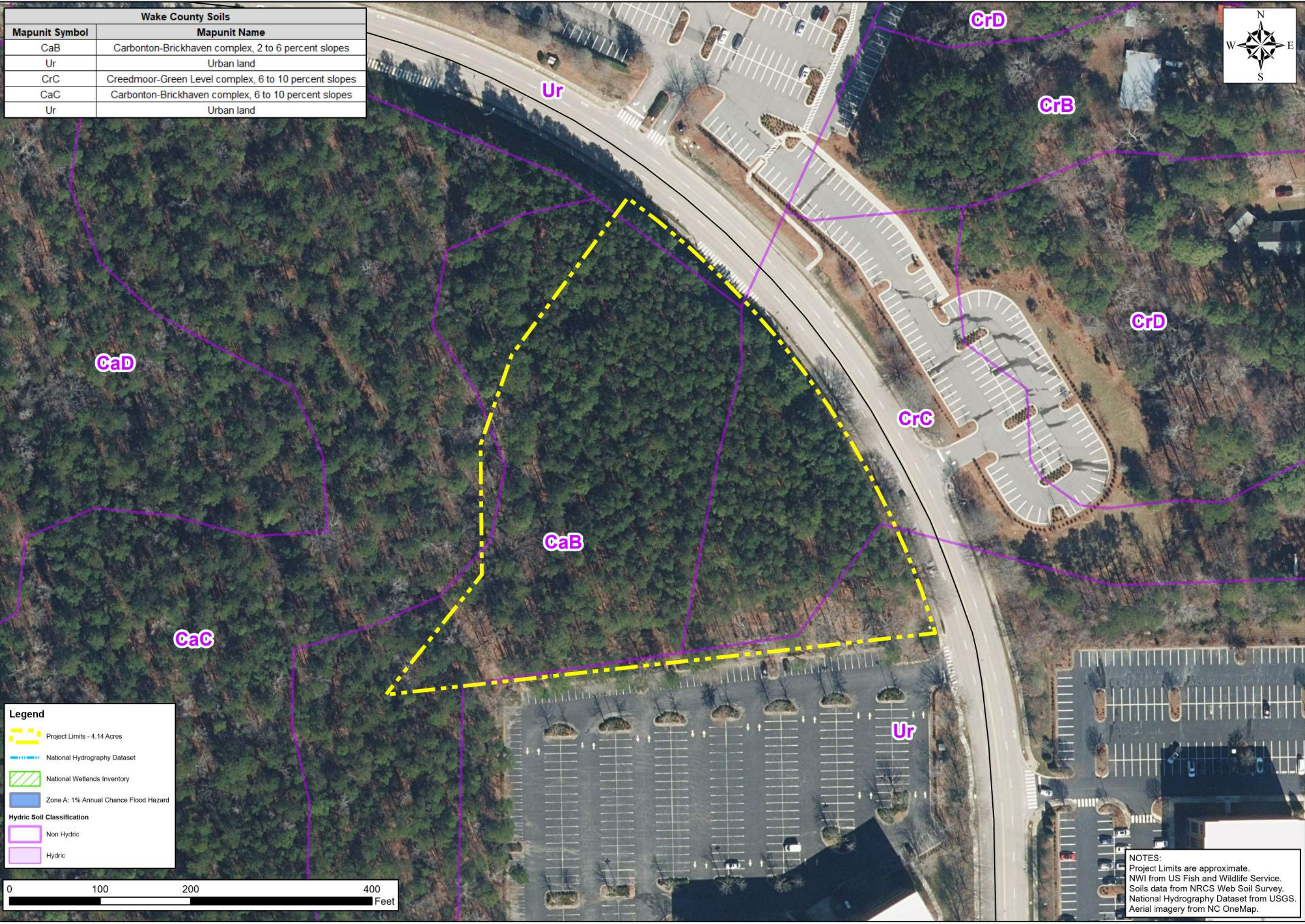
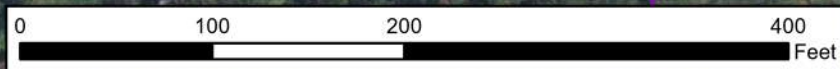
SHEET NO.
 1 OF 1

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Path: Y:\805\69593.003 - Morrisville Fire Station 22\GIS\MorrisvilleFireStation22\Mapping\MorrisvilleFireStation22\Mapping.aprx

Wake County Soils	
Mapunit Symbol	Mapunit Name
CaB	Carbonton-Brickhaven complex, 2 to 6 percent slopes
Ur	Urban land
CrC	Creedmoor-Green Level complex, 6 to 10 percent slopes
CaC	Carbonton-Brickhaven complex, 6 to 10 percent slopes
Ur	Urban land

Legend	
	Project Limits - 4.14 Acres
	National Hydrography Dataset
	National Wetlands Inventory
	Zone A: 1% Annual Chance Flood Hazard
Hydric Soil Classification	
	Non Hydric
	Hydric



NOTES:
 Project Limits are approximate.
 NWI from US Fish and Wildlife Service.
 Soils data from NRCS Web Soil Survey.
 National Hydrography Dataset from USGS.
 Aerial imagery from NC OneMap.

Paramount Parkway Fire Station
 WAKE COUNTY, NORTH CAROLINA

FIGURE 3: ENVIRONMENTAL INVENTORY MAP

JOB NUMBER		69593.003
SHEET NO.		1 OF 1

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 CORPORATE OFFICE
 7053 Celebration Park Ave, Suite 300, Richmond, VA 23225
 TEL 804.202.6600 FAX 804.660.1648 www.timmons.com

DATE	REVISION DESCRIPTION
03/31/2026	

YOUR VISION ACHIEVED THROUGH OURS

Site Development | Residential | Infrastructure | Technology | Environmental

DATE

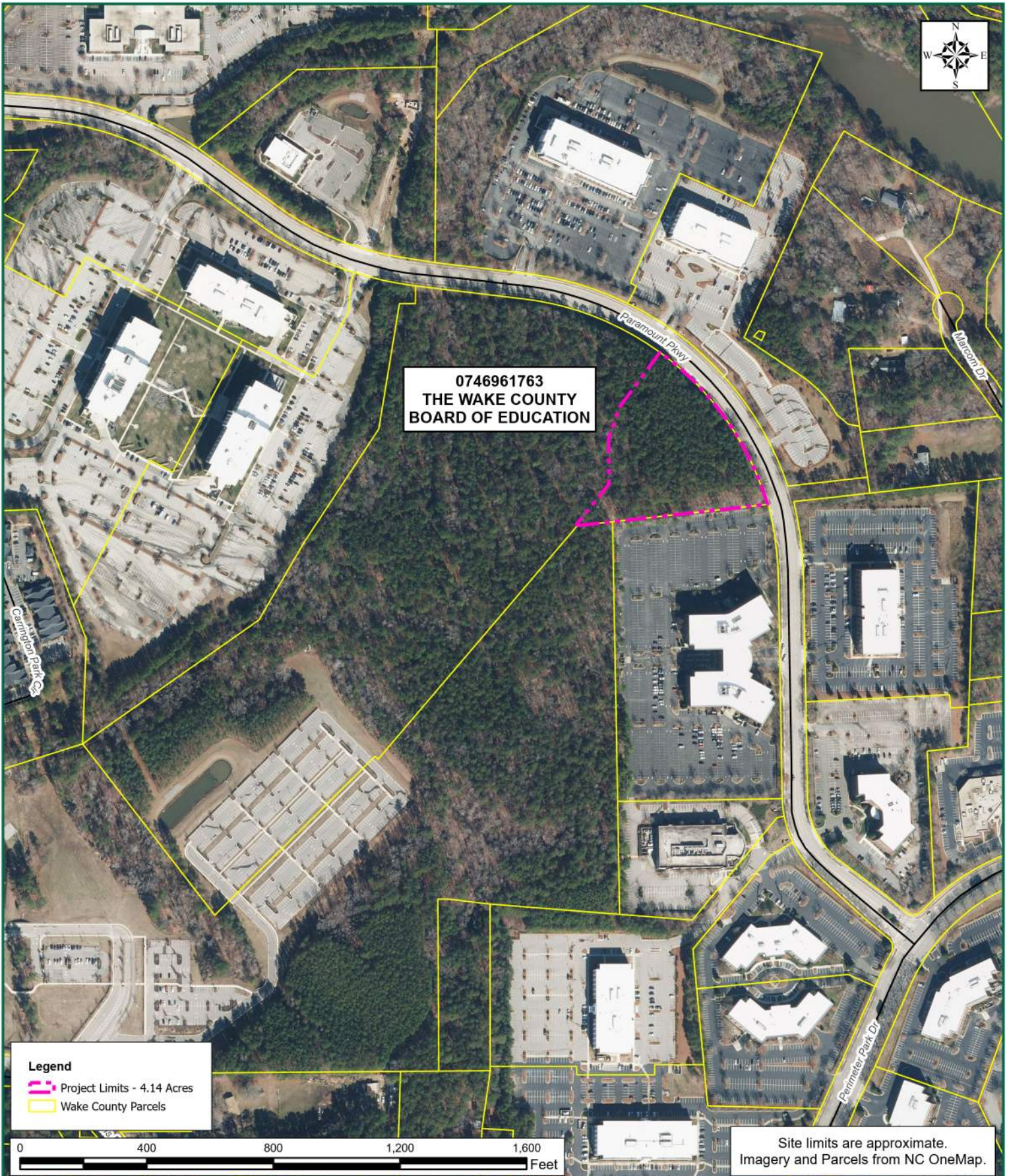
DRAWN BY
E. MITCHELL

DESIGNED BY
E. MITCHELL



CHECKED BY
A. GRECKY

SCALE
1" = 100'

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0746961763
THE WAKE COUNTY
BOARD OF EDUCATION

Legend
 Project Limits - 4.14 Acres
 Wake County Parcels

0 400 800 1,200 1,600 Feet

Site limits are approximate.
 Imagery and Parcels from NC OneMap.

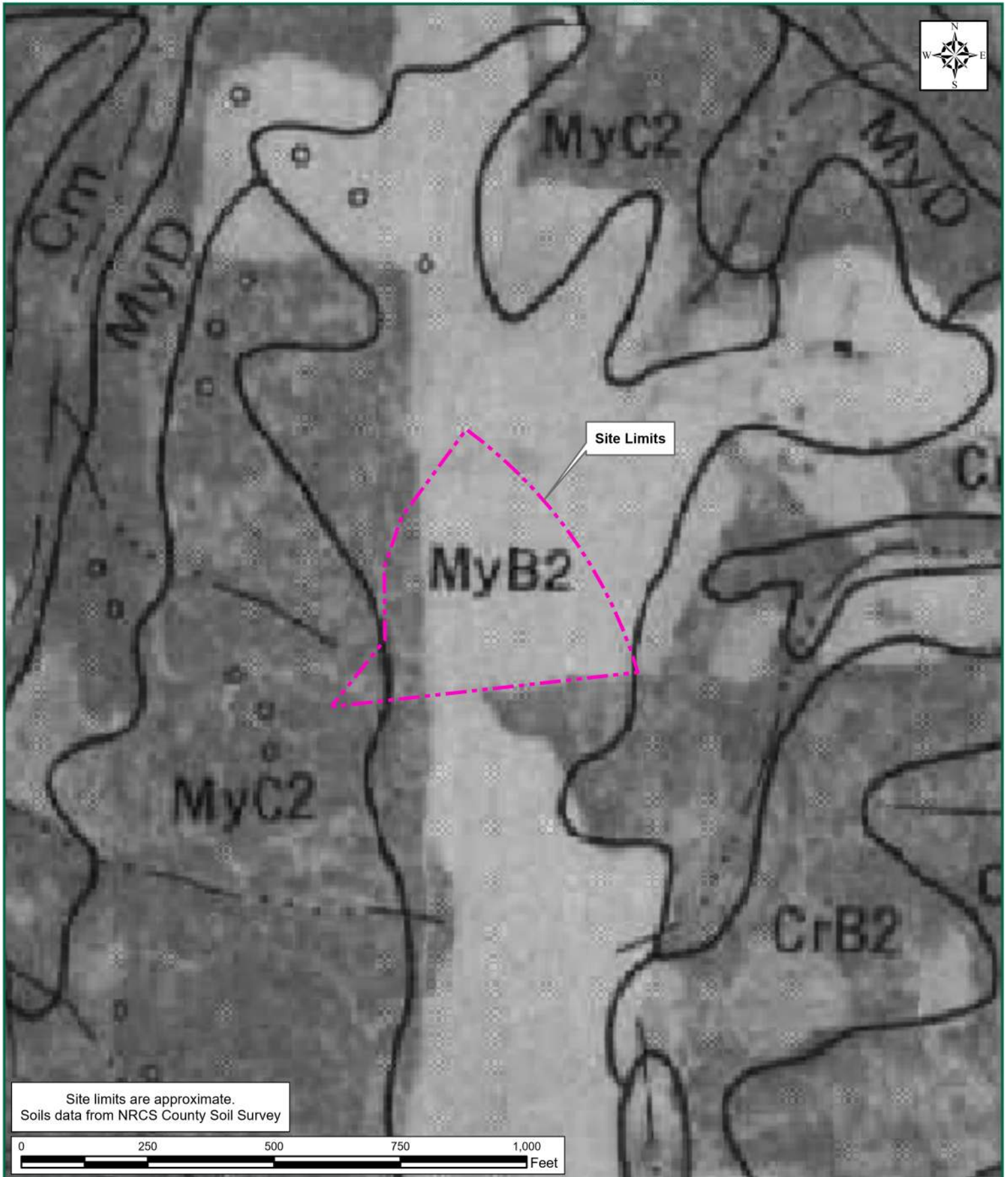
Paramount Parkway Fire Station
 WAKE COUNTY, NORTH CAROLINA
FIGURE 4: PARCEL MAP

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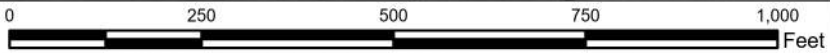
TIMMONS GROUP JOB NUMBER: 69593.003
 PROJECT STUDY LIMITS: 4.14 ACRES
 LATITUDE: 35.8575624°N
 LONGITUDE: -78.8313547°W

U.S.G.S. QUADRANGLE(S): CARY, NC
 DATE(S): 2022
 WATERSHED(S): UPPER NEUSE (NEUSE RIVER BASIN)
 HYDROLOGIC UNIT CODE(S): 03020201

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Site limits are approximate.
Soils data from NRCS County Soil Survey



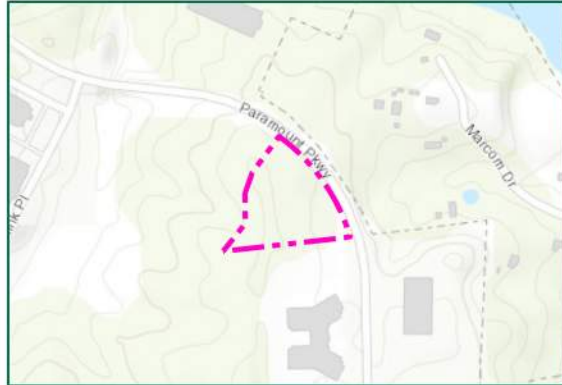
Paramount Parkway Fire Station
WAKE COUNTY, NORTH CAROLINA
FIGURE 5: NRCS SOIL SURVEY MAP

TIMMONS GROUP
YOUR VISION ACHIEVED THROUGH OURS.



TIMMONS GROUP JOB NUMBER: 69593.003
PROJECT STUDY LIMITS: 4.14 ACRES
LATITUDE: 35.8575624°N
LONGITUDE: -78.8313547°W

SOURCE NRCS COUNTY SOIL SURVEY
SOIL SURVEY DATE: WAKE COUNTY, NC 1970
WATERSHED(S): UPPER NEUSE (NEUSE RIVER BASIN)
HYDROLOGIC UNIT CODE(S): 03020201

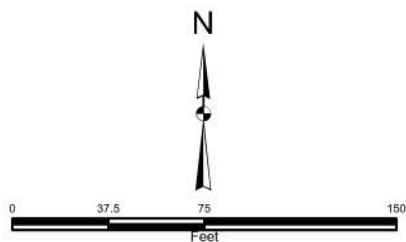


No onsite features.

Legend

- Project Study Limits - 4.14 acres
- Field Data Station
- Culvert

1. Waters of the U.S. have not been confirmed by the U.S. Army Corps of Engineers until stamped.
2. Project limits are approximate.



Path: Y:\06069593.003 - Monteville Fire Station 22\GIS\MontevilleFireStation22\Maping\MontevilleFireStation22\Maping.aprx / NC - FIGURE 7 - WTD.M

TIMMONS GROUP

Paramount Parkway Fire Station
WAKE COUNTY, NORTH CAROLINA

FIGURE 7: WETLANDS AND WATERS DELINEATION MAP

THIS DRAWING PREPARED AT THE
CORPORATE OFFICE
7053 Celebration Park Ave, Suite 300, Richmond, VA 23225
TEL 804.200.6500 FAX 804.660.7668 www.timmons.com

YOUR VISION ACHIEVED THROUGH OURS

Site Development | Residential | Infrastructure | Technology | Environmental

DATE	REVISION DESCRIPTION
03/31/2026	

DATE: 03/31/2026
DRAWN BY: N. STICKEL
DESIGNED BY: N. STICKEL
CHECKED BY: A. GRECKY
SCALE: 1" = 75'

JOB NUMBER: 69593.003
SHEET NO.: 1 of 1

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DATA FORMS

WETLAND DETERMINATION DATA FORM - Eastern Mountains and Piedmont

Project/Site: <u>Paramount Parkway Fire Station</u>	City/County: <u>Morrisville/Wake</u>	Sampling Date: <u>3/26/2026</u>
Applicant/Owner: <u>Town of Morrisville</u>	State: <u>NC</u>	Sampling Point: <u>FDS-68Z1-1</u>
Investigator(s): <u>T. Donnelly</u>	Section, Township, Range: <u>N/A</u>	
Landform (hillslope, terrace, etc.): <u>Drainageway</u>	Local relief (concave, convex, none): <u>Concave</u>	Slope (%): <u>2-4%</u>
Subregion (LRR or MLRA): <u>LRR P, MLRA 136</u>	Lat: <u>35.8572</u>	Long: <u>-78.830466</u> Datum: <u>NAD83</u>
Soil Map Unit Name: <u>Urban land</u>	NWI Classification: <u>Not mapped</u>	
Are climatic/hydrologic conditions of the site typical for this time of the year? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> (If no, explain in remarks)		
Are Vegetation <input type="checkbox"/> , Soil <input type="checkbox"/> , or Hydrology <input type="checkbox"/> significantly disturbed? Are "normal circumstances" present? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>		
Are Vegetation <input type="checkbox"/> , Soil <input type="checkbox"/> , or Hydrology <input type="checkbox"/> naturally problematic? (If needed, explain any answers in remarks)		

SUMMARY OF FINDINGS – Attach site map showing sampling point locations, transects, important features, etc.

Hydrophytic vegetation present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Is the Sampled Area within a Wetland? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Hydric soil present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	
Indicators of wetland hydrology present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	

Remarks:
 USACE Antecedent Precipitation Tool indicates the site was within "Drier than Normal Conditions" during the wet season with a precipitation normalcy index of 6. The Palmer Drought Severity Index indicates the area is under "moderate drought" conditions. Data point taken at the lowest area on the property. Data area is an open grassy area where surface water from the road and adjacent parking lot drain into a culvert under Paramount Parkway. The area is developed and is a manipulated/managed area with planted street trees and grass. Upslope of the data area the site is forested.

HYDROLOGY

Wetland Hydrology Indicators:	
Primary Indicators (minimum of one is required; check all that apply)	Secondary Indicators (minimum of two required)
<input type="checkbox"/> Surface Water (A1)	<input type="checkbox"/> True Aquatic Plants (B14)
<input type="checkbox"/> High Water Table (A2)	<input type="checkbox"/> Hydrogen Sulfide Odor (C1)
<input type="checkbox"/> Saturation (A3)	<input type="checkbox"/> Oxidized Rhizospheres on Living Roots (C3)
<input type="checkbox"/> Water Marks (B1)	<input type="checkbox"/> Presence of Reduced Iron (C4)
<input type="checkbox"/> Sediment Deposits (B2)	<input type="checkbox"/> Recent Iron Reduction in Tilled Soils (C6)
<input type="checkbox"/> Drift Deposits (B3)	<input type="checkbox"/> Thin Muck Surface (C7)
<input type="checkbox"/> Algal Mat or Crust (B4)	<input type="checkbox"/> Other (Explain in Remarks)
<input type="checkbox"/> Iron Deposits (B5)	
<input type="checkbox"/> Inundation Visible on Aerial Imagery (B7)	<input checked="" type="checkbox"/> Geomorphic Position (D2)
<input type="checkbox"/> Water-Stained Leaves (B9)	<input type="checkbox"/> Shallow Aquitard (D3)
<input type="checkbox"/> Aquatic Fauna (B13)	<input type="checkbox"/> Microtopographic Relief (D4)
	<input type="checkbox"/> FAC-Neutral Test (D5)

Field Observations:		Wetland Hydrology Present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Surface water present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Depth (inches): <u>N/A</u>	
Water table present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Depth (inches): <u>N/A</u>	
Saturation present? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> (includes capillary fringe)	Depth (inches): <u>N/A</u>	

Describe recorded data (stream gauge, monitoring well, aerial photos, previous inspections), if available:

Remarks:

VEGETATION (Four Strata) – Use scientific names of plants.

Sampling Point: FDS-68Z1-1

<u>Tree stratum</u> (Plot size: <u>30 feet</u>)		Absolute % Cover	Dominant Species?	Indicator Status
1	<i>Quercus rubra</i>	40	Y	FACU
2	<i>Liquidambar styraciflua</i>	10	N	FAC
3	<i>Pinus taeda</i>	5	N	FAC
4				
5				
6				
7				
8				
		55 = Total Cover		
		50% of total cover: 28%	20% of total cover: 11%	

<u>Sapling/Shrub stratum</u> (Plot size: <u>15 feet</u>)		Absolute % Cover	Dominant Species?	Indicator Status
1	N/A			
2				
3				
4				
5				
6				
7				
8				
9				
10				
		0 = Total Cover		
		50% of total cover: 0%	20% of total cover: 0%	

<u>Herb stratum</u> (Plot size: <u>5 feet</u>)		Absolute % Cover	Dominant Species?	Indicator Status
1	<i>Poa annua</i>	20	Y	FACU
2	<i>Ligustrum sinense</i>	1	N	FACU
3	<i>Baccharis halimifolia</i>	1	N	FACW
4	<i>Lonicera japonica</i>	1	N	FACU
5				
6				
7				
8				
9				
10				
11				
12				
		23 = Total Cover		
		50% of total cover: 12%	20% of total cover: 5%	

<u>Woody vine stratum</u> (Plot size: <u>30 feet</u>)		Absolute % Cover	Dominant Species?	Indicator Status
1	N/A			
2				
3				
4				
5				
6				
		0 = Total Cover		
		50% of total cover: 0%	20% of total cover: 0%	

Dominance Test Worksheet:

Number of Dominant Species that are OBL, FACW, or FAC: 0 (A)

Total Number of Dominant Species Across all Strata: 2 (B)

Percent of Dominant Species that are OBL, FACW, or FAC: 0% (A/B)

Prevalence Index Worksheet:

Total % Cover of:	Multiply by:
OBL species <u>0</u>	x 1 = <u>0</u>
FACW species <u>1</u>	x 2 = <u>2</u>
FAC species <u>15</u>	x 3 = <u>45</u>
FACU species <u>62</u>	x 4 = <u>248</u>
UPL species <u>0</u>	x 5 = <u>0</u>
Column totals <u>78</u> (A)	<u>295</u>
Prevalence Index = B/A =	<u>3.78</u> (B)

Hydrophytic Vegetation Indicators:

 1 – Rapid Test for Hydrophytic Vegetation

 2 – Dominance Test is >50%

 3 – Prevalence Index is ≤3.0¹

 4 – Morphological Adaptations¹ (provide supporting data in Remarks or on a separate sheet)

 Problematic hydrophytic vegetation¹ (explain)

¹Indicators of hydric soil and wetland hydrology must be present, unless disturbed or problematic.

Definitions of Four Vegetation Strata:

Tree – Woody plants, excluding vines, 3 in. (7.6 cm) or more in diameter at breast height (DBH), regardless of height.

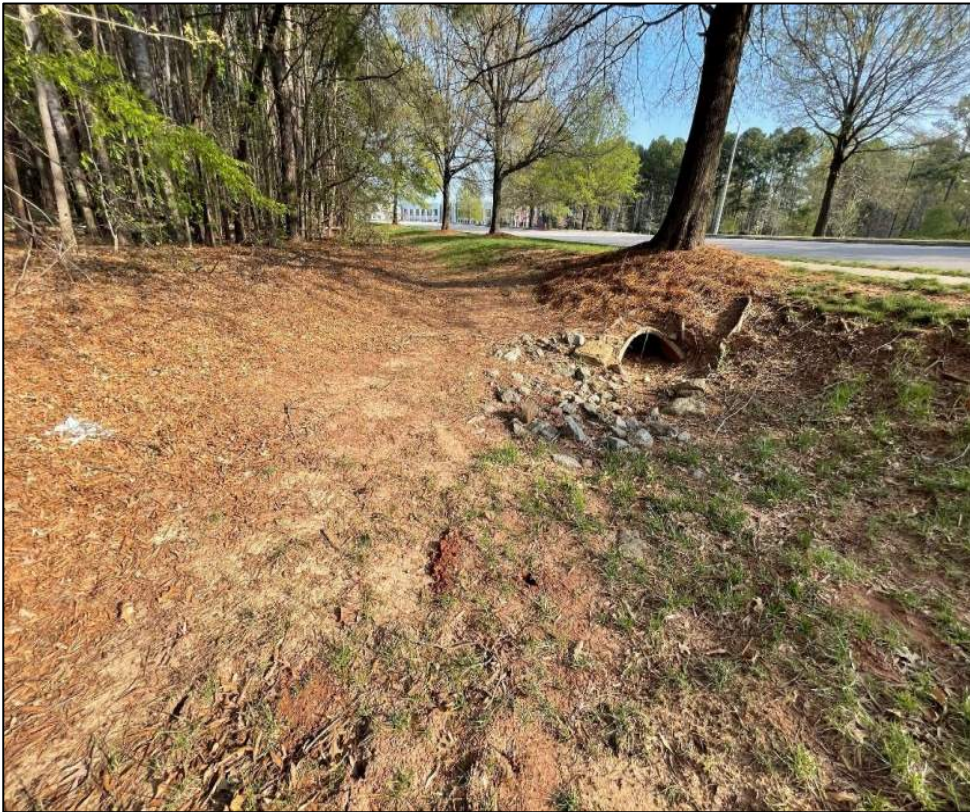
Sapling/Shrub – Woody plants, excluding vines, less than 3 in. DBH and greater than 3.28 ft (1 m) tall.

Herb – All herbaceous (non-woody) plants, regardless of size, and all woody plants less than 3.28 ft tall.

Woody vine – All woody vines greater than 3.28 ft in height.

Hydrophytic Vegetation Present? Yes No X

Remarks (If observed, list morphological adaptations below):
 Poa annua is planted and maintained within the roadside area. Quercus rubra present are planted street trees. Liquidambar styraciflua and Pinus taeda are located along the forested edge.



Photograph 1. FDS-68Z1-1; Representative Vegetation (03/26/2026, T. Donnelly)



Photograph 2. FDS-68Z1-1; Representative Soils (03/26/2026, T. Donnelly)

RRS DOCUMENTS

REQUEST FOR JURISDICTIONAL DETERMINATION (JD)

For use of this form, see Sec 404 CWA, Sec 10 RHA, Sec 103 MPRSA; the proponent agency is CECW-COR.

DATA REQUIRED BY THE PRIVACY ACT OF 1974

Authority Rivers and Harbors Act, Section 10, 33 USC 403; Clean Water Act, Section 404, 33 USC 1344; Marine Protection, Research, and Sanctuaries Act, Section 103, 33 USC 1413; Regulatory Programs of the Corps of Engineers; Final Rule 33 CFR 320-332.

Principal Purpose The information that you provide will be used in evaluating your request to determine whether there are any aquatic resources within the review area that are or that may be subject to federal jurisdiction under the regulatory authorities referenced above.

Routine Uses This information may be shared with the Department of Justice and other federal, state, and local government agencies, and the public, and may be made available as part of a public notice or FOIA request as required by federal law. Your name and property location where federal jurisdiction is to be determined will be included in any approved jurisdictional determination (AJD), which will be made available to the public on the District's website and on the Headquarters USACE website.

Disclosure Submission of requested information is voluntary, however, if the information is not provided there may be some delay in processing your request. Failure to provide this information will not result in an adverse action.

System of Record Notice (SORN): The information received is entered into our permit tracking database and a SORN has been completed (SORN #A1145b) and may be accessed at the following website: <http://dpclid.defense.gov/Privacy/SORNSIndex/DOD-wide-SORN-Article-View/Article/570115/a1145b-ce.aspx>

The Agency Disclosure Notice (ADN)

The Public reporting burden for this collection of information, 0710-0024, is estimated to average 10 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or burden reduction suggestions to the Department of Defense, Washington Headquarters Services, at whs.mc-alex.esd.mbx.dd-dod-information-collections@mail.mil. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to any penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

1. To (*District Name*): Wilmington District

2. I am requesting a JD on property located at (*Street Address*): 3997 Paramount Pkwy

City/Township/Parish: Morrisville County: Wake County State: NC

Acres of Parcel/Review Area for JD: 4.14

Section: _____ Township: _____ Range: _____

Latitude (*decimal degrees*): 35.8575624 ° Longitude (*decimal degrees*): -78.8313547 °

(For linear projects, please include the center point of the proposed alignment.)

3. Please attach a survey/plat map and vicinity map identifying location and review area for the JD.

4. I currently own this property. I plan to purchase this property.

I am an agent/consultant acting on behalf of the requester.

Other (provide explanation):

I am an agent/consultant acting on behalf of the applicant.

5. Reason for request: *(check as many as applicable)*

I intend to construct/develop a project or perform activities on this parcel which would be designed to avoid all aquatic resources.

I intend to construct/develop a project or perform activities on this parcel which would be designed to avoid all jurisdictional aquatic resources under USACE authority.

I intend to construct/develop a project or perform activities on this parcel which may require authorization from the USACE, and the JD would be used to avoid and minimize impacts to jurisdictional aquatic resources and as an initial step in a future permitting process.

I intend to construct/develop a project or perform activities on this parcel which may require authorization from the USACE; this request is accompanied by my permit application and the JD is to be used in the permitting process.

I intend to construct/develop a project or perform activities in a navigable water of the U.S. which is included on the district Section 10 list and/or is subject to the ebb and flow of the tide.

A USACE JD is required in order to obtain my local/state authorization.

I intend to contest jurisdiction over a particular aquatic resource and request the USACE confirm that jurisdiction does/does not exist over the aquatic resource on the parcel.

I believe that the site may be comprised entirely of dry land.

Other

6. Type of determination being requested:

I am requesting an approved JD.

I am requesting a preliminary JD.

I am requesting a "no permit required" letter as I believe my proposed activity is not regulated.

I am unclear as to which JD I would like to request and require additional information to inform my decision.

7. Typed or Printed Name: Eric J Pearson

Email: epearson@morrisvillenc.gov

Business: +19194636214

Company Name: Town of Morrisville

Address: 260 Town Hall Dr, Suite B, Morrisville, NC 27560

By signing below, you are indicating that you have the authority, or are acting as the duly authorized agent of a person or entity with such authority, to and do hereby grant Corps personnel right of entry to legally access the site if needed to perform the JD. Your signature shall be an affirmation that you possess the requisite property rights to request a JD on the subject property.

Signature:

Date:

Jurisdictional Determination Information

Reason(s) for Request (select all that apply): *

I believe that the site may be comprised entirely of dry land. × × | ∨

What is your relationship to the request? *

I am an agent/consultant acting on behalf of the applicant. ∨

Do you know what type of Jurisdictional Determination you require? *

Yes ∨

Please specify the type of Jurisdictional Determination(s) (at least one required) ? *

Preliminary

Approved

Appendix A1. Property Owners

<i>First Name</i>	<i>Middle Name</i>	<i>Last Name</i>	<i>Address1</i>	<i>Address2</i>	<i>City</i>	<i>State</i>	<i>Zip Code</i>
Wake County Board of Education		N/A	111 Corning Rd	Suite 190	Cary	NC	27518

DRAFT

Appendix H. Supporting Information:

<i>Document Type</i>	<i>Document Created Date (YYYY-MM-DD)</i>	<i>Document Label</i>	<i>Information Source/Citation</i>	<i>Uploaded file name</i>
Other Information	2026-03-26	Antecedent Precipitation Tool Results	APT	2026-03-26.pdf
Wetlands Datasheet	2026-04-07	Wetland Datasheet	Field Delineation March 26 2026	FDS-68Z1-1.pdf
US Geological Survey Map	2026-04-07	Figure 1 Vicinity Map	Topographic Map Quad Name Cary NC 2022	FIGURE 1 - VIC.pdf
USGS Hydrologic Unit Code Map	2026-04-07	Figure 2 Hydrologic Unit Code Map	USGS	FIGURE 2 - HUC.pdf
National Wetland Inventory Map	2026-04-07	Figure 3 Environmental Inventory Map	NWI from USFWS Soils from NRCS Web Soil Survey NHD from USGS Flood data from FEMA	FIGURE 3 - EIM.pdf
Map plan plot or plat	2026-04-07	Figure 4 Parcel Map	NC OneMap	FIGURE 4 - PARCEL MAP.pdf
USDS NRCS Soil Survey Map	2026-04-07	Figure 5 NRCS Soil Survey Map	Wake County 1970	FIGURE 5 - NRCS.pdf
Map plan plot or plat	2026-04-07	Figure 6 LiDAR Map	LiDAR	FIGURE 6 - LIDAR.pdf
Map plan plot or plat	2026-04-07	Figure 7 Wetlands and Waters Delineation Map	Field Delineation March 26 2026	FIGURE 7 - WTDM.pdf